



LNG Easy Private Limited

19/9/2022

14. examine
at submit
on priority

September 19, 2022

The Registrar (on tour)
Oil and Gas Regulatory Authority
54-B, Fazal-e-Haq Road
Blue Area
Islamabad

ED (LNG)
19/6/22
(03 Copies)



19-09-22

**APPLICATION FOR OGRA LNG CONSTRUCTION/OPERATION
LICENCE FOR VIRTUAL PIPELINE PROJECT**

✓ JBD (WCA)
✓ JBD (WCA)
Mr. Salim

Dear Sir,

We are pleased to enclose application for issuance of OGRA LNG Construction/Operation License for our Virtual Pipeline Project at Karachi Port. OGRA had earlier issued Pakistan's first LNG Virtual Pipeline Provisional Licence to the company on January 08, 2021, validity of which was further extended up to January 07, 2023.

We are pleased to state that we have completed all the required formalities as stipulated in the LNG Provisional Licence as per Rule 4(2) & (3) and Schedule 1 of OGRA LNG Rules 2007 as required for issuance of OGRA LNG Licence are attached with this application.

Punjab Group (PG), is being associated with the Project having diversified experience and investment portfolio in various sectors including Liquefied Natural Gas (Pakistan GasPort Limited), academics, mass media, urban development, renewable energy solutions, health care, technology and corporate farming. The combined resources of both the entities would be employed for ensuring early implementation of Pakistan's first LNG Virtual Pipeline Project at Karachi Port.

LNG Easy (Pvt) Limited
Head Office 726, 7th Floor, Executive Tower
Dolmen Clifton, Karachi. +92-21-35826274-5

Partner Office 12 Tuas Avenue 1
Singapore 639497

www.lngeasy.com



LNG Easy Private Limited

In view of the severe gas shortage anticipated in the coming winters we are planning to bring in our first LNG shipment in first quarter 2023. We would request OGRA to process our application on fast-track basis enabling us to commence import and supply of LNG to the gas deprived sectors of the country including domestic, commercial, power and industrial consumers.

Regards

Yasir Hamid
Chief Executive Officer

Encl: 2 Sets of OGRA License Application

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**APPLICATION for
OGRA LNG Construction/Operation
License**

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REQUIREMENTS FOR OGRA LNG CONSTRUCTION/OPERATION LICENCE APPLICATION		
S.no	Description	Attached Annexures
(a)	Attested copy of the applicant's Certificate of Incorporation.	Annexure 1
(b)	Attested copies of the Memorandum and Articles of Association of the applicant.	Annexure 1
(c)	Attested copy of applicant's Certificate of Commencement of Business.	Not applicable as Applicant is a Private Limited Company
(d)	Attested copy of the applicant's latest yearly submission to the Corporate Regulator.	Annexure 1
(e)	Attested copy of the latest audited annual financial statements of the applicant.	Annexure 2
(f)	Attested copy of the corporate authorizations allowing the submission of the application.	Annexure 3
(g)	In the case of an applicant being a subsidiary company, the documents specified in clauses (a) to (d) of this sub-rule, pertaining to its holding company.	Annexure 4
(h)	Details of the consents required under applicable laws, from persons other than the Authority, for carrying on the relevant regulated activities and the status of such consents.	Annexure 5
(i)	Details of the technical and financial expertise and resources available for carrying on the relevant regulated activities.	Annexure 6
(j)	Details of the resources and expertise available to handle emergency situations arising out of natural calamities, accidental or criminal acts or omissions, specifying which such resources are available and which are to be procured.	Annexure 7
(k)	List of the names and business addresses of the applicant's senior management, including without limitation, departmental and/or divisional heads.	Annexure 8
(l)	A concise statement setting forth the methodology to be adopted in undertaking the project including, without limitation, the expected time frame for completing the project and the principal activities to be undertaken.	Annexure 9
(m)	If the applicant or any of its officers or directors, directly or indirectly, owns, controls, or holds ten percent or more of the voting interest in any other person engaged in a regulated activity, a detailed explanation of each such relationship, including the percentage of voting interest owned, held or controlled.	Annexure 10



(n)	List of all other applications, petitions or filings filed by the applicant which are pending before the Authority at the time of the filing of this application and which directly or indirectly affect this application, including explanation of any material effect the grant or denial of those other applications, petitions and filings will have on this application and of any material effect the grant or denial of this application will have on those applications, petitions or filings.	Not Applicable
(o)	Maps issued or certified by the Survey of Pakistan, drawn to an appropriate scale, showing details of area where the project is proposed to be located and the principal geographical features of the said areas.	Annexure 11
(p)	A statement setting out complete details of health, safety and environment policy to be adopted by the applicant in relation to the project.	Annexure 12
(q)	Details of the sources and quality of supply of LNG including forecasts of the available quantity from such sources.	Annexure 13
(r)	A project implementation plan consisting of :- (i) A detailed Feasibility Report of the Project. (ii) A description of the project, its purpose and cost, including conceptual engineering design, capacity, location option and preference, as well as all ancillary or related facilities that are proposed to be constructed, owned or operated by the applicant. (iii) An outline of the anticipated time - table for construction and operation, together with dates on which critical events, including approvals required from other persons shall take place.	Annexure 14
(s)	A description of any new or expanded public works, undertakings or infrastructure that will be entailed by the project, together with an estimate of the costs and necessary completion dates.	Annexure 15
(t)	A statement identifying any significant risks to successful completion of the project.	Annexure 16
(u)	Any data or information which the applicant proposes to rely on showing the adequacy and availability to it of resources for financing the project.	Annexure 17
(v)	A concise statement setting forth arrangements for supervision, management, engineering, accounting, legal, or other similar services to be rendered in connection with the construction or operation of the project, if not to be performed by employees of the	Annexure 18



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	applicant, including reference to any existing or contemplated agreements therefor.	
(w)	A certificate, duly signed by the Chief Executive of the applicant, stating that the proposed project employs proven technology and, in the case of a license for an LNG Terminal, that the criteria set out in the LNG Policy for selecting the site has been met.	Annexure 19
(x)	Such other information or documentation as the Authority may, from time to time, require, including without limitation, supplementary information and documentation required by the Authority to clarify the information contained in the application.	Annexure 20



SCHEDULE -1
[see Rule 4 (2)]

OIL AND GAS REGULATORY AUTHORITY
Licence Application Form

Ref. No.

LNG/LIC/09/01 Dated 19/09/2022

COMPANY PROFILE

1. Name of the Company.

LNG Easy (Private) Limited

2. Full Street Address, telephone and facsimile numbers, electronic mail address.

Office # 726, 7th floor, Executive Towers, Dolmen Mall, Clifton, Karachi, Pakistan
Telephone: 021-35826274, E-mail: gm@lngeasypakistan.com

3. Name, Title and specimen signatures of the Company's Chief Executive.

Mr. Yasir Hamid
Chief Executive Officer
LNG Easy (Private) Limited



4. Names and addresses of Directors of the Company.

Mr. Hans Jacob Hvide

4 Berkshire Road

Singapore

Mr. He Yi Yong

116 Kim Seng Road # 28-05

Singapore

Mr. Yasir Hamid

House No. 291

Main Peshawar Road

Rawalpindi, Pakistan

5. Names and address of any person or corporate body holding more than one percent interest in the company

M/s. LNG Easy Pte. Limited
12 Tuas Avenue 1
Singapore 639497
Registration. No. 201611232 H
(Incorporated in Singapore)

Mr. Yasir Hamid
House No. 291
Main Peshawar Road
Rawalpindi, Pakistan

Punjab Group (through its group company) is being associated with LNG Easy (Pvt) Ltd. Firm commitments are in place between the parties.

123-E/1, Hali Road
Gulberg-III, Lahore
Pakistan

6. Curriculum Vitae of the key personnel to be deployed in undertaking the regulated activity for which a licence is sought, highlighting their qualifications and work experience.

Curriculum Vitae of the key personnel to be deployed in undertaking the regulated activity are attached

LICENCE SPECIFICATIONS

1. *Regulated Activity for which a license is sought (please tick the appropriate activity(ies))*

LNG Production Facility (Construction))	
LNG Production Facility (Operation))	
LNG Processing Facility (Construction))	
LNG Processing Facility (Operation))	
LNG Testing Facility (Construction))	
LNG Testing Facility (Operation))	
LNG Storage Facility (Construction))	
LNG Storage Facility (Operation))	
		Construction / Operation
		Licence for LNG Virtual

LNG Terminal (Construction))	Pipeline
LNG Terminal (Operation))	
Transportation of LNG)	
Filling of LNG)	
Marketing of LNG)	
Distribution of LNG)	

2. Period for which license is sought:

24 Months

3. Details of any license held, applied for, or applied for and refused under these rules, by the applicant or any of the interested parties or any of their affiliated or related undertakings.

None



Yasir Hamid
Chief Executive Officer
LNG Easy (Private) Limited



**PUNJAB
GROUP**

123C-E1, Hali Road, T +92 42 35870192-6
Lahore

13 September 2022

**The Registrar,
Oil and Gas Regulatory Authority,
54-B, Fazal-e-Haq Road,
Blue Area,
Islamabad.**

Subject: Letter of Support for M/s LNG Easy (Private) Limited - Development of LNG Virtual Pipeline Project.

Dear Sir,

Please refer to the application filed by LNG Easy (Private) Limited ("the Company") LNG construction/operation license in relation to the LNG Virtual Pipeline Project.

The Punjab Group is one the leading business groups of Pakistan and is engaged in in various sectors including Liquefied Natural Gas (Pakistan GasPort Limited), academics, mass media, urban development, renewable energy solutions, health care, technology, and corporate farming.

The Punjab Group plans to become a part of the LNG Virtual Pipeline Project and will become a shareholder of LNG Easy (Private) Limited.

It is confirmed that Punjab Group (through its group companies) has the ability and commits to invest as required for the development of LNG Virtual Pipeline project of M/s LNG Easy (Pvt) Ltd.

Yours truly,

For & on behalf of
Punjab Group

Mian Amer Mahmood
Chairman

Bio Data - Hans J. Hvide

Born 1965 in Norway
Married with four Children
Residing in Singapore
Contact number 65-97555197
Email: Hans@Hvide.com

Education

-Graduate Degree from Ocean Engineering department (SM) from Massachusetts Institute of Technology, USA, 1990.
-B.Sc in Ocean Engineering from Texas A&M University, USA, completed 1989, Magna cum Laude (best Student in department).

Other activities and interests

Compass Energy Group, www.compassenergy.com Singapore based. **Founder and Chairman** of Company. The company is involved in the energy business. The company currently owns tankers, Gas carrier and a Jackup MOPU, operating in Asia. The company specializes in FPSO and FSO's and specialized drilling/production units.

Compass Foods Pte Ltd. Founder and Chairman . www.compassfoods.com The company is a manufacturer of specialty food additives with factory in Singapore. Hvide is a Director and majority shareholder. The company owns and has developed proprietary production processes for manufacturing of specialty food additives.

Work Experience

Summary

Hans Hvide has a wealth of knowledge in the LNG business.
Hans Hvide has a unique knowledge in the Oil and Gas business through detailed knowledge about offshore oil production of and offshore installations. His leadership, detailed engineering and contracting experience gives him an excellent insight to the Oil and Gas industry that requires development and operational experience.
Through the ownership and management in his various companies Hvide gained detailed experience in financial management and a public company's workings.

2015 Co-Founder of LNG Easy Pte Ltd

The company is set up to do LNG liquid distribution in countries. The company is focused on breaking the bulk from large bulk ships and delivering the LNG in liquid form to the end user by small parcels of containers/road tank trucks.

October 2002, Hans Hvide founds Compass Foods Pte Ltd

The company is set up in Singapore and ends up developing a specialty chemical used for emulsifying edible oils into clear solutions. The company is the sole supplier of this chemical

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for brands such as Pepsi, Coke etc. The company operates a large application and research laboratory and Hans Hvide is deeply involved in problem solving for the company.

December 2001, Hans Hvide founds Compass Energy Pte Ltd

The company is set up based on capital injected by Hvide.

The company's is set up in order to take advantage of the experience gained by Hvide in the oil and gas industry. The company provides engineering services and consultancy services to the offshore business. In addition to this the company is also an operator and owner of offshore facilities in Asia.

October 2001, Hans Hvide leaves Prosafe Production (Ex Nortrans Offshore)

The company is now having a turnover of USD60mill per year and a profit of USD20 mill for year 2002. The company has operation and business in Nigeria, Angola, Gabon, Ivory Coast, Egypt, Vietnam, and Indonesia and 6 vessels in operation.

March 2001 Nortrans Offshore, Chief Executive Officer/President

The company is sold to Prosafe ASA against shares and cash. The company becomes a wholly subsidiary of Prosafe ASA and is renamed Prosafe Production Pte Ltd.

1997-2001 Nortrans Offshore Ltd, Chief Executive Officer

Hans Hvide is in charge of taking the company public in 1997/1998. The company is listed. In this period the company expands with the addition of 3 new Floating Production Storage and Offloading contracts totaling about USD500million contract value. The company becomes the third largest FPSO contractor in its market segment.

1993-1997 Nortrans Engineering Group Pte Ltd, Project Manager and Company General Manager

In this period the focus of the company was to grow in the Floating Production Storage Offloading business.

The company adds 4 FPSO projects with complete responsibility for engineering, construction, operation and capital provision for the FPSO project. All FPSO's are contracted on long term time charter contracts with Oil companies. Hvide and his staff develops several new mooring systems of which many are patented.

1993-1994 Nortrans Engineering Group Pte Ltd, Project Manager and General Manager

Hvide Co-founded Nortrans Engineering in order to pursue offshore Floating Production and Offloading and Floating Production Storage Offloading related projects. Company had a turnover of USD6million in its first year of operation.

In this period Hvide and his partners develop a number of patents applicable for offshore Oil field production. All of the patents were used in various projects that were constructed and installed offshore.

1990-1992 Nortrans Pte Ltd, Singapore

Hvide worked as project engineer and project manager for a number of projects involving construction of hardware.

Detailed operational and technical experience includes:

Detailed system design and operational experience in LNG handling. Design of LNG discharge systems from Bulk LNG vessels to LNG containers.
Detailed experience in LNG tank cool down, LNG truck transport and truck to truck transfers.

Detailed experience in chemical manufacturing and some knowledge in Analytical Chemistry from operation of factory of Compass Foods.

Detailed experience in Shipping and Chartering of Crude and dry bulk cargo.

Detailed operational experience in offshore production of Oil and Gas fields using FPSO's. In order to evaluate the contract Hvide had to evaluate the field production characteristics and life time of the fields by reviewing the geological data made available by the client.

Project Manager for converting a 126,000dwt tanker to a Floating Production Storage Offloading tanker. He was in charge of overall contract execution. During the project he was also responsible for the mooring system dynamic analysis as well as other miscellaneous engineering work.

He was the Project Manager for modification and upgrading of 300ft Jacking-Up drilling rig. Hvide was responsible for contract execution including price and terms negotiation with client scheduling, technical implementation, operation, crewing, procurement, and cash flow management.

Experience in vessels design and yard construction supervising. Previous work include complete design and engineering of large thruster units for barges and purchasing of associated equipment.

Project Manager for Design Engineering and Construction of Catenary Anchor Leg Mooring buoy. Work also included contract negotiation and overall budget responsibility.

Experience in design and construction of hydraulic systems, large winches, piping, davits, and anchor launchers.

Have also assisted in the building of a Single Point Turret Mooring for a 110,000dwt tanker including retrofitting of the tanker.

Have been responsible for development and modelling studies of novel mooring systems that Nortrans later patented and built for various clients.

He has other experience in offshore computer software development, computer programming, software management and dynamic analysis of offshore installation.

AWARDS

June '89

Outstanding Ocean Engineering Student
Graduated as No. 1 student of class.

Aug '87

Sept '86 to

Aug '89

Student scholarship from Ocean Engineering department.
National Dean's List, USA

LANGUAGES

Spoken and written – fluent English and Norwegian
Understanding of German

Bio Data - He Yi Yong

Born 1967 in Guangzhou, China
Citizen of Singapore
Married with four Children
Residing in Singapore
Contact number 65-96785728
Email: projects@lgeasy.com

Education

MBA from the Norwegian School of Economics, Bergens Handelshøyskole, Bergen, Norway

Other activities and interests

Team Shipbrokers (www.teambrokers.com). Co-founder and Managing Director of the company. The company become one of the leading independent brokers in Asia within focus segments - Container chartering.

Worldyards.com Pte Ltd (www.worldyards.com and www.worldyardsstatistics.com). Co-founder of the Singapore-based shipbuilding database and research company. It provides independent insight into worldwide shipbuilding. The company is associated with Teambrokers.

Work Experience

Summary

He Yi Yong has decades of experience in shipping and shipbroking worldwide dealing with European and Asian clients. He has a broad knowledge and insights in shipbuilding industry from micro to macro level. He successfully closed numerous broking deals and managed to start his own shipbroking firm. With his deep understanding of the of the shipping industry, he co-founded Worldyards.com Pte Ltd. He has spent years in extensive research on LNG and co-founded LNG Easy.

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2015 CEO and Co-Founder of LNG Easy Pte Ltd

The company is set up to build a new LNG supply chain for developing Asia. Once LNG is landed in a certain country, the Company will help build the ecosystem for retail consumption of LNG.

2005 Co-founder of Worldyards.com Pte Ltd.

Worldyards was established in 2005 in Singapore. It started out as a research and consultancy firm in commercial shipbuilding and shipping. It also provides consultancy services. It now operates two dynamic web-based research systems for merchant ships, Worldyards and WorldyardsStatistics.

1999 Co-founder and Managing Director of Team Shipbrokers

The company is a multinational team of brokers that has created various projects with our customers worldwide. From focusing in container segment, it expanded through joint ventures into dry bulk chartering and offshore broking. He Yi Yong has played a major role in the growth of the company. Team has instrumental in over 100 newbuilding contracts in China, Japan and Korea.

1996-1999 Shipbroker at Lorentzen & Stemoco, Singapore

Working as a Sale & Purchase and Newbuilding broker, eventually heading their Singapore office.

1993-1996 Shipbroker at R.S. Platou Shipbroker, Norway & Singapore

RS Platou is one of the leading shipbrokers worldwide, it is now part of Clarksons-Platou. He started working there as a trainee in their newbuilding desk and became part of their project team based in Singapore.

LANGUAGES

Spoken and written – fluent English and Cantonese/Mandarin, working knowledge in Japanese



Yasir Hamid

CEO & Partner LNG Easy (Pvt) Ltd Pakistan

- BA International Management SOAS University of London, BSc International Business Management from Regents Business School Regent's Park London & Capital Finance and Strategy Diploma from London School of Economics London UK.
- Partner in DA Group of companies (family business) with interests in Oil & Gas, Logistics, Defense, IT, Energy sector in partnership with world renowned companies like Korea Hydro & Nuclear Power KHNP, Lotte Engineering South Korea, China Pipeline Petroleum CPP, Renault Trucks France, Russia IT Export, Energy China CEEC, etc.
- A dual Swedish Pakistan national, is well experienced in developing several mega projects including 350 MW Athmuqam Hydro IPP project, 750 mmcf/d FSRU based LNG Terminal in association with Bahria Foundation, CPP China, Abu Dhabi Sovereign Investment Fund and many more.

CV ANDERS HVIDE

PERSONAL INFORMATION

Born: Bergen

Birthday: November 22, 1963

Marital status: Married to Cathrine Advocaat Hvide

Children: 2 daughters

EDUCATION

- Fana Gymnas (High School), Bergen (1982)
- University of Southern California, Los Angeles (1984-86). Bachelor of Science in Business Administration.
- Harvard University, Harvard Business School (1991-93). MBA.

WORK EXPERIENCE

Bergen Bank AS (DNB), 1986-1990. Trainee from 1986-88. Assistant Vice President, NY Branch 1988-90.

Hvide Shipping Inc., Ft. Lauderdale, Florida, 1990-91. Vice President business development. Responsible for new markets for the offshore supply fleet.

The Boston Consulting Group, Stockholm, 1993-95. Consultant working with strategy and production efficiency for industrial, consumer goods and financial clients.

DNO ASA, Oslo, 1995-1996. Vice President Business Development. Responsible for all mining investments. Developed Mindex ASA together with the other large owners.

Mindex ASA, 1996-2000. CEO for Mindex for 5 years. Took the company public (Oslo Børs) in 1996. Grew the market capitalization from 50 MNOK to 350 MNOK before the company was acquired by Crew Development in December 2000.

Pareto Private Equity/Pareto Securities, 2001-2009. Corporate finance work for private and public companies. MBO/LBO, equity placements, M & A. Partner from 2005 until 2009.

Private investor; has been an active board member (both public and private companies) and an investor since 2009.

Pharos Group/Pharos Advisors AS; 2011-present, 50% owner of Pharos Group and advisor at Pharos Advisors AS. M & A, equity placements, investments

Northland Resources S.A., 2009-2013. Executive Chairman of the Company. Responsible for strategy, financing and investor relations.

Eltek ASA, 2011-2015. Board member and Chairman of Audit Committee.

Sølvtrans ASA/Silver Holdings ASA, 2004-present, board member and owner. Chairman of Sølvtrans AS since 2011. Sølvtrans was taken private in June 2014 together with Oaktree (one of the World's largest PE funds), thereafter replaced Oaktree with Antin, a French/English infrastructure fund (15 billion Euro).

Miscellaneous board memberships. Chairman of Asterix Holdco AS, Builton, Culturengine AS and A Hvide Holding AS, board member of Samspill AS, Credo Invest 17 AS, and Bø Teglværk.



Erik He

E: technical@hotmail.com

Summary

Naval architect and Marine engineering graduate from the University of Southampton currently working in Singapore.

Experience

LNG Easy Pte Ltd – Project Engineer

Current

Concept design work for LNG Projects, LNG transfer barge modification works, ISO Tank filling, procurement, budgeting, etc.

Anthony Veder – Internship (Netherlands)

07/2017 to 11/2017

Acting as a Junior Engineer for Anthony Veder at Neptun Werft in Rostock during the construction of a LNG carrier. Joining various inspections, as well as collecting data for all machinery equipment and dealing with the maintenance schedules and the spare parts of all the components.

Odely – Internship (Shanghai)

04/2017 to 06/2017

Learning all parts of being a ship designer at Odely in Shanghai, China. Damage stability, complying with class rules, optimizing the design and learning different types of software used in the industry. Created drawings of windlass foundation and deck structure, as well as completing the tank test drawing.

Compass Energy – Internship (Singapore)

07/2014 to 08/2014

I was introduced to various important functions such as: Commercial Proposals, Quality Management Systems, Engineering, Project Management, Basic Human Resources

Worldyards - Internship (Singapore)

06/2012 to 07/2012

Data entry where I added new information about different ships into the Worldyards database.

Dough & Grains (Singapore)

06/2013 to 07/2013

Worked as a cashier at this bakery.

Umbro (Norway)

06/2007 to 07/2008

Worked as a sales associate.

Education

IB Diploma

2008 to 2013

ISS International School, Singapore

Bachelor of Engineering – Ship Science (2:1 Upper Class Honours)

2013 to 2017

University of Southampton

Skills

Autocad

Python

Microsoft Office

LR Rulefinder

Maxsurf

Mars2000

Matlab

Solidworks

HMT

Saravanan Krishna

+60 17 818 1770 • krishna_saravanan@yahoo.co.uk

EXECUTIVE SUMMARY

- Dynamic executive leadership with 27 years of operational and business management experience to develop and strengthen teams in order to maximize company profitability and efficiencies for leading maritime organizations such as International Shipcare, BP Shipcare, BP Shipping, and MISC Berhad.
- Adept at maintaining focus on achieving bottom-line results while formulating and implementing advanced business solutions to meet a diversity of needs.
- Competent in leading, transforming and growing all sectors of a business to make it a dynamic and progressive organisation. Strategic thinker with keen ability to spot process inefficiencies, propose solutions and execute change management plans.
- Possess excellent communication skills with ability to establish sustainable and profitable relationships with internal and external stakeholders across regions. Skilled negotiator concluding complex deals and multimillion dollar contracts that enhance organizational performance.
- Stellar in growing key business segments:
 - Instrumental in reducing operating costs by 35% for leading premier provider of vessel and rig layup services, fully accredited to ISO9001:2015 standards.
 - Improved profit by 300% for International Shipcare, a prestigious organization with particular emphasis on asset condition and cost benefit in its provision of organized ship and vessel layup services.

PROFESSIONAL EXPERIENCE

**Maritime Consultant
Freelance**

Jan 2019 – present, Malaysia & Singapore

Marine Consultancy for LNG Break bulking Ship To Ship Services(STS), Small Scale LNG and LNG Integrated Services/Solutions

LNG STS Operations and Management.

1. LNG STS Transfer System pre-commissioning for FSU Tenaga Satu; system switch-on and pre-check run, Site Acceptance Test and Training FSU staff on as representative of Manntek, Sweden.
2. Witnessed and participated in LNG Bunkering Simultaneous Operations (SIMOPs) for cruise and container vessels in Gothenburg and Stadsgården, Stockholm Sweden.
3. Participated in LNG Bunkering Training by AGA Gas AB and AGA Gas LNG transfer & loading from LNG trucks to LNG Bunker vessel@ Loudden, Stockholm.
4. Supported Integrated Malaysia LNG Solutions Sdn Bhd (IMLS) on their bid effort; to develop specification of LNG Bunkering Vessel (LBV). Also supported their business proposal for Gassing up & Cooling Down (GUCD) to Petronas LNG Sdn Bhd.
5. Technical Authority for Oak Energy Associate STS Services. Responsible for planning, coordinating and executing safe, efficient STS in Nipah, Indonesia. Supported and prepared technical & commercial submissions for Oak Energy's both Qatar Gas and BP STS tenders bid. Also supported the GUCD proposal to Pavilion Energy Pte Ltd.
6. Responsible for STS equipment maintenance, testing and working with manufacturer to enhancement & upgrade current STS equipment to SIL 2, to meet prospective client BP's requirements.
7. Person In-charge (PIC) for LNG Bunkering Operation (first in East of Suez); Semi-Submersible Dual-Fuel Heavy Lift Crane Barge 'Sleipnir' at Tuas Mega yard In April 2019 for Pavilion Energy Pte Ltd.
8. Developed STS SOPs (especially for Liquefied Gas transfers and bunkering) for Shipload Maritime Pte. Ltd and participated in their LPG STS operations from VLGC to pressurised LPG carriers in Nipah, Indonesia.

Customized Solution for Small Scale LNG. Small Scale LNG/ ISO Tanks Integrated Malaysia LNG Solutions

1. Conducted training for small scale LNG and ISO tank operators. Prepared scheduled maintenance and routine inspections for ISO tanks.

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2. Front-Line Contact with Marine Regulators; Malaysian Marine Department and DOE for the necessary approvals.
 3. Feasibility studies to utilize Lucia Ambition as a Bunker Vessel and small scale LNG tanker for STS operation.

Audits/Inspections

1. Independent audits conducted for Sea Sentinels Pte Ltd and Lion Shipcare Sdn Bhd to give a clear and independent picture of a ship or rig, on how best to achieve improvement.
2. Incident investigations, for RG Marine Services and Straits Inter Logistics ; evaluating immediate, contributory and root causes and helping implement corrective and preventive action, often on site with persons involved, accompanied by counselling, guidance and re-thinking of procedures and processes.

Port/Terminal Consultation

1. Supported Global Maritime And Port Services (GMAPS) Pte Ltd and Lloyd Register's bid as LNG expert for Maritime & Port Authority Singapore's project to study LNG Bunkering operations at all waterfront facilities in Port of Singapore.
2. Ministry of Transport /Malaysian Marine Department; part of the Steering Committee to develop Malaysia's LNG Bunkering Guidelines for Malaysia. Lead and complete the Guidelines on **Ship LNG Bunkering (Training and Competency)** and **Guidelines on Ship LNG Bunkering(Simultaneous Operations)**.
3. Marine Consultation for Global Petro Storage(GPS) for Malaysia's Klang Terminal@ WestPort and to develop LPG and LNG terminal.

Maritime Training

1. Facilitator workshops to raise awareness on LNG Bunkering as per MARDEP request at Marine Transport Training Centre (MATRAIN) for all Malaysian port authority and port operators.
2. Facilitate HAZID and HAZOP for LNG Operations for Bernhard Schulte Management, Singapore and Shipload Maritime Pte Singapore.

Managing Director/Company Director

International Shipcare

Jan 2014 – Oct 2018, Malaysia

- Key player with natural ability to build new businesses and forge loyalty with customers and external business partners with oversight of USD 2 Million in budget; identify and capitalize on emerging business opportunities to propel International Shipcare to top-tier of its industry; actively manage available resources, analyze inputs from diverse sources and execute decisions with financial and commercial implications.
- Offer thought leadership, strategic advice, insights for market differentiation, competitive advantage and go-to-market strategies using best tools and processes. Strive to optimize operations, reduce costs by 25% and improve service quality while strengthening bottom-line.
- Command motivational management style to build, guide and retain high-performing teams to design and implement strategies for accelerated growth.
- Change agent who leverages on expertise to improve results, efficiency and profitability by 300%.
- Provide engineering input to collective decision making as member of ISC Pte Ltd in the process of identifying design and construction for Shuttle Tankers and Anchor Handlers; ensure that cost effective solutions are adopted.
- Support procurement team in developing strategies and processes for spare gear procurement for these new vessels.

Director of Operations/Company Director

BP Ship care (later International Ship care)

Nov 2011 – Dec 2013, Malaysia

- Directed overall business operations in Malaysia and managed annual budget of USD 1 Million, including revenue and expense forecasts, leading up to 250 employees to meet financial goals and standards.
- Defined requirements and ensured consistency in approach to requirements of vessel owners. Proactively reviewed lay-up contracts, commercial and technical proposals, and executed responsibilities in accordance to Quality Management System.
- Energized growth by leading cross-functional teams to bring in record high revenue and profit totals by ensuring teams embrace a culture of excellence; consistently coached and mentored team members to advancement with organization
- Played key role in establishing a wide network of contacts in Labuan, and maintaining strong rapport with customers, driving shift in business & operations strategy to capture growth for underperforming areas.

- Facilitated communication between offices, ensuring clarity around policies, procedures, strategic goals and performance management. Built effective working relationships with government bodies (Port Harbor Authority, Federal Marine Dep, etc), ships owners, industry and community representatives to strengthen ISC influence internally and externally.
- Act as liaison with Technical Support from ISC Pte Ltd (via Ship Management Support Agreement) to provide Technical Support to nine (9) Anchor Handlers un Juniper Pte Ltd.
- Company Director for Underwater Shipcare SB and Margen Pte Ltd.

Significant Achievements:

- Displayed eminent resource management and competence maintenance capabilities, with track record of meeting client's expectations and surpassing safety standards at Labuan.
- Increased gross profit margins by 28% by restructuring organization and reducing costs by 20%.
- Achieved 5,213, 483 Million LTI Free hours.

Superintendent/Base Manager

BP Shipping/ BP Ship care

April 2009 – Oct 2011, Malaysia

- As Clean fleet Superintendent involved in the planning, managing and control of vessel operations to achieve timely availability, reliability and safety to meet customer requirements, efficient vessel management for longevity and cost effective operations for both LNG & LPG vessels. Performed ship shore LNG terminal compatibility study for ports in Africa, America & Europe using Optimoor program.
- Maintenance Manager @Jakarta, Indonesia for the Tangguh LNG Project, Bintuni Bay, West Papua; oversee daily operation and plant performance and liaise with the site team in Papua.
- As BP Shipcare Base Manager; presided over cross-functional teams of up to 180 engineers, electricians and administrators to manage core businesses and functions within shipping lay up operations, with P&L accountability in excess of USD 1 Million. Led all aspects of operations, including development of people, labour productivity, quality & inventory control.
- Ensure that all BP Ship Care activities are conducted professionally and efficiently promoting the best interests for both BP Ship Care and the vessel Owner. The lay-up and re-activation is done within time frame without any impact on safety, security or environment.
- Established BP's presence and its business by aggressive networking and participating in activities organized by supply base, offshore giants, government officials, authority and the local communities in Malaysia and Singapore.
- Maximize post-tax profits with better cost controls implementation. Have generated concrete stream of new ideas and approaches that would deliver significant value to the business.

Significant Achievements:

- Constructed business model from scratch, ensuring stringent compliance with regulatory standards. Set up local infrastructure and procured materials, delivering results within tight timeline, successfully ensuring assured profits for following year.
- Hailed successful implementation of 5-day workweek instead of 7-day workweek, as part of measures to enhance workforce quality and reduce operating costs by 55%.
- Achieved up to SGD 280K in cost savings to bottom-line through astute cost reduction initiatives and close scrutiny of local invoices, including procurement of approved vendors at rates lower than market prices.
- Successfully established organizational presence in Labuan through aggressive networking and follow-ups with government bodies in Malaysia. Concurrently forged good rapport with customers, resulting in excellent feedback.
- Manage and oversee all day-to-day technical activities directly related to the management and safe operation of assigned Fleet vessels.
- To inspect assigned vessels as per agreed plan and ensure assigned vessels are maintain in accordance with BP and industry best practices.
- Familiarize with all aspects of technical ship management and the maturity of judgment to balance safety and commercial considerations.
- Achieved 1 Million LTI Free hours.

Chief Engineer

MISC Berhad/Petronas Tankers
Malaysia

24
Jun 2000 – March 2009,

- Manage and oversee all technical activities directly related to the management and operation of assigned vessels and project management of dry docking, refurbishment and conversions, new building vessels, including fleet HSSE. Ensure costs are managed in accordance with agreed accountable budgets and in accordance with financial approvals.
- Provide a line management, leading, coordinating, coaching, advising and organizing role to the assigned vessels staff and project team; has clarity on their delegated role and is able to execute that responsibility. Complete staff appraisals as defined by the Appraisal System process. Monitor and self-verify that any delegated authority is being appropriately complied with.
- Ensure ship repair and new building facilities being nominated for assigned vessels meet technical, quality and HSSE standards as specified and approved by Integrity and Standards Group and HSSE team.
- Oversaw team of up to 15 employees: assumed extensive portfolio which encompassed running of safe operations, maintaining of cargo equipment (cryogenic gas compressors), vessels & power plants, and ensuring timely cargo deliveries.
- Undertook responsibility to formulate computerized templates for Professional Development Skill Initiative (PDSI) program for MISC seafaring officers and engineers.

Significant Achievements:

- Integral in various shore team projects related to dry-docking, refurbishment & conversions, new vessel building and deliveries at multiple locations (Mitsubishi Heavy Industries, Yokohama; Mitsui Engineering and Shipbuilding Co. Ltd, Chiba Japan; Mitsubishi Heavy Industries, Ltd, Nagasaki Shipyard and Machinery Works, Nagasaki Japan and MMHE, Pasir Gudang Malaysia). Combined project values were in excess of USD 250 Million.
- Helmed design and implementation of Planned Maintenance System and Machinery Preventative Maintenance Program for MISC Chemical Fleet in 2005.
- Placement under MISC Technical Operations Department to assist Puteri Satu Class New Built Project. Seconded to MISC Liaison Office, St. Nazaire, France to provide subject matter expertise (technical advice & marine consultancy) for LNG vessels trading in Africa, Europe & America.
- Nominated by MISC senior management team to institute Train the Trainer (TOT) program for master & chief engineer participants; conducted pre-vetting inspections, provided practical guidance and led hands-on training sessions on MISC LNG & Chemical fleet.

Cadet to Chief Engineer

MISC Berhad

2000

June 1990 to May

- Have sailed in various ranks from Cadet to Chief Engineer; also served as Electrical Engineer and Gas Engineer onboard various liquefied natural gas (LNG) ships.
- Responsible for the entire operations of the engine room and other technical aspects of LNG Tanker.
- In-charge of all operational engineers and the crew of engine room; ensured the personnel safeties and assignment of routines duties. Plan and execute overall maintenance of all machinery.

EDUCATION & PROFESSIONAL QUALIFICATIONS

Education:

- HND in Marine Engineering , Ungku Omar Polytechnic, Perak, Malaysia (1992)
- BP Project Management Essentials Course, School of Business-The George Washington University (2009)

Professional Qualifications:

- Certified International Maritime Organization (IMO) TOT Model Course 6.09
- Approved Wartsila Trainer for Liquid Cargo Handling Simulator 5000 Techsim@ LNG STS and LNG Bunkering Pack(2019).

- 25
- **Certified Management Consultant by Management Consulting Institute, Boston USA(2018)**
 - **Appointed as Examiner for Marine Engineer's Certificate of Competency, Malaysian Marine Department (2000 – present)**
 - **Steam Engineer Grade 1 for Shore Installation, Factories & Machinery's Department of Malaysia, Ministry of HR (1999)**
 - **Marine Engineer Class 1 (Steam), Malaysian Marine Department (1998) recognized by Malaysian Government as Bachelor Degree.**

PROFESSIONAL TRAINING

- Approved IMO TOT 6.09 Trainer (Malaysian Marine Department 2019)
- Ship to Ship System Equipment certified training encompass - Design, Assembly, Testing and upgrades to Safety integrity level (SIL)based on EC61508 and ISO21593: 2019 compliance at Mann Teknik AB Strandvägen, Mariestad, Sweden's (2019)
- The Power of Communications in Leadership by Cranfield University School of Management(2016)
- Financial Essential for Managerial Effectiveness, International Management Academy (2011)
- Critical Leadership & Management Skills in Challenging Times, International Management Academy (2010)
- Yamatake Industrial System APS5000 Distributed Control System (DCS) Course, Yamatake Course Centre, Yokohama, Japan (2003)
- Vibration Training Course, Vibration Consultants & Instrumentation Limited (VCI), UK (2003)
- Boiler Automatic Combustion Control System & Boiler Burner Management System Course, Marine Boiler & Turbine Design Section of Mitsubishi Heavy Industries, Akonoura Shipyard, Japan (2003)
- STCW & Modular Courses (1997)
- Arc & Gas Welding Course (1992)

SKILLS

Strategic Planning • Process Analysis & Re-Engineering • **Change Management** • P&L Management Analysis • **Budget Planning & Performance Assessment** • Quality Assurance Control & Standards • **Operations Planning** • Business Transformation • **Safety Regulations & Standards** • International Laws & Regulations • **Negotiations** • Project Management • **Technical Ship Management**

FAHD HAMEED

A-8, MJK Apartments, Old Clifton, Block 5, Karachi · +92-322-516-0805

gourmetpk@yahoo.co.uk

Consider myself a highly versatile and motivated individual, possessing strong interpersonal skills. Problem solving and critical analysis are my forte. I have expertise in managing full scale operations. I am a team player with excellent communication and interpersonal skills. Have a strong work ethic and an energetic self-starter approach.

I have had the opportunity to work with prestigious clients, have had trainings abroad and have been dealing with Government authorities and International Principals.

EXPERIENCE

Nov 2017 till Present

EXIMPO COOL CHAINS (PVT) LTD, REHMAT GROUP

BUSINESS DEVELOPMENT CONSULTANT & NATIONAL SALES MANAGER

Initiate and develop business in Pakistan with IREKS GmbH for ingredients.

Developing food service business for Eximpo cool chains by adding quality Bakery and HoreCa ingredients from International food companies.

Developing Baked goods for commercial sales to General Trade, replacing imported variants: brownie, strudel, croissants.

2014 till October 2017

VENUS PAKISTAN (PVT) LTD

GENERAL MANAGER SALES & EXPORT DEVELOPMENT

Venus Pakistan is the largest Food service company in Pakistan. I was heading a team of 50 Food Service Executives in 3 regions, with Regional Sales Managers.

Sales, Product Planning & Forecasting. Company's direction in the local market. Developed new product lines, introduced Backaldrin (Austria), penetrating the market of premixes and pastry decorations. Sales to all major known artisanal and commercial bakery chains in Islamabad, Lahore and Karachi and other metropolis of Punjab. Working with café channel: international chain accounts for standardization of Recipes by introducing innovative recipe solutions.

Worked on Bakery channel for Non Dairy Whipping crème'. The team increased sales from 80,000 KG per month in 2014 to 140,000 KG being sold to 300 + operators Nationwide. Developed the business from scratch and have presented country reports, conducted market surveys, appointed distributors, formed companies for import into Bangladesh and Sri Lanka.

I am involved in the Top management, reporting directly to the Board of Directors

Have developed Sales team at Venus by hiring professional to the company from Multi National Food FMCG's. Changed the culture, by bringing positivity and enabling the team to have the knack for sales push. The team achieved a growth of 30% per Year from Dec 2014 to date. Worked with finance to increase the gross profit of the company by adjusting the product mix.

FEB 2014

GOURMET BAKERIES, ISLAMABAD.

Managed the Sale of Gourmet Trade Mark (Islamabad Region) to the Lahore Gourmet owners.

Initiated and negotiated the whole deal, involving legal and financial handling. The Sale of Trade Mark and Copyright is penned in Intellectual Property legal journals as precedent.

2009 TO 2014**GOURMET BAKERIES, ISLAMABAD.****MANAGER OPERATIONS & BUSINESS DEVELOPMENT**

Managing day to day operations of the business, supply chain management, production, business planning, forecasting, and costing.

- . Development and relationship management with institutional customers.
- . New product development, introducing new packaging (branding) .
- . Managing Events/catering
- . Managing the corporate organization of Gourmet bakeries through the startup phase with a team of 110 individuals.
- . Handling 3 Franchise operations of gourmet bakery outlets, as well as Managing 3 company owned outlets.
- . Launch of Zoya's kitchen, introducing decorative cakes for the niche market, party catering, marketing through facebook. (www.fb.com/zoyaskitchen)
- . Managing all Legal, Trade Mark, Copyright issues of the organization as well as managing audit and taxation.

2005 TO 2009**GOURMET BAKERIES, ISLAMABAD.****MANAGER PRODUCTION**

- . Managing a team of 60 chefs at the production/manufacturing site of gourmet bakeries
- . Managing Human Resources: Recruitment / appraisals, staffing, Payroll setup.
- . Also worked on the organization and divisional realignment & restructuring of different production divisions: improving their respective efficiencies thus reducing wastages.
- . Managing key accounts.
- . Import of latest technology baking ovens from China.
- . Contributed to product development via innovation by introducing new recipes and training of staff to use better tools for hygienic production practices.

2004 TO 2005**ARDI CORPORATION (PVT) LTD.****SALES MANAGER**

Ardi was agent for Diesel injectors from the UK. My prime job was to communicate with the principal, manage projections and develop & track sales in the North of Pakistan.

2000 TO 2004**BAKELINE PRODUCTS****MANAGING PARTNER**

Family business: Was set up after acquiring the catering contracts

Setting up of a partnership firm at plot 117, street 8, I-10/3 with state of the art (semi automatic) rusk production plant for export to 'Dofreeze LLC', UAE, under the brand name UNO.

- . Exported (30+) 20ft containers of Rusks and Cake Rusks to UAE.
- . Managed all export correspondence with the Principals and The Government.
- . Developed local distribution of bread, bun rusks and allied bakery products in Rawalpindi, Islamabad and North.
- . Developed research affiliations with (AIB) 'American Institute of Baking' and (BRI) Bread Research Institute of Australia
- . Acquired In-journey catering contract for Daewoo Pakistan Express Bus Service for the Northern region.
- . Acquired In-journey catering contract from (PRACS) Pakistan railways for non-stop between Rwp - Lhr.

- . Business worth Rs. 68.4 million in 2 years.
- . Initiated and acquired PIA flight kitchen outsourcing program with Sabre Consulting, Dallas USA.
- . Established CAA (Civil aviation) approved kitchen for supply of Blister packaged sandwiches to all outgoing PIA domestic Flights from Islamabad Airport.
- . Handled Production and Supply of sandwiches made daily, and managed their timely delivery to the Flight Kitchen.

1998 TO 2000

TRUCOM EXPORTS, 22 GRANARD AVENUE, PUTNEY, LONDON.

ASSISTANT MANAGER BUSINESS DEVELOPMENT

Exporters of Vehicle spare parts to Saudi Arabia

EDUCATION

SEPT'95 – AUG'98

**BACHELOR OF BUSINESS ADMINISTRATION (HONORS) FROM
COVENTRY BUSINESS SCHOOL, COVENTRY UNIVERSITY, UK**

2:1 Upper second with major in International Finance

AUG'93 – JUN'95

ADVANCED LEVELS (A LEVELS)

FROEBEL SCHOOL, ISLAMABAD

Advanced Math: Grade C, Economics: Grade C, Accounting: Grade C

SEPT'82 – JULY'93

GCSE HIGHER SCHOOL CERTIFICATE'

SAINT MARY'S ACADEMY, LALAZAR, RAWALPINDI

2A's 6B's

TRAINING & DEVELOPMENT

- Income tax Practitioner from KPMG
Hosted and Received on the Job training from PUM Experts (Netherlands Senior Management Experts)
- Received Training in Netherlands through PUM: 20 day program.
- American Institute of Baking (AIB) 'Train The Trainer' 7 Day Program at Institute of Hotel Management, Chennai, India
- On the Job training for a Baker.
Semi-Skilled baker with complete knowledge of baking science.

REFERENCES UPON REQUEST

G.M. Sikander

Telephone (Mobile): +92 3228445555

Email: gmsikander@gmail.com

Correspondence Address: 123 Executive Lodge, Overseas Block-A, Street 19, Bahria Town, Lahore, Pakistan

POST RETIREMENT POSITIONS

- Independent Director, JS Bank Pvt. Ltd. (2014-Present)
- Member Board of Directors National Fertilizer Marketing Limited, Lahore - (2013-Present)
- Served as Chairman Senate of the Karakoram International University (KIU), Gilgit, Baltistan (2010-2013)
- Coordinator to the Ministries of Industries, Production and Defence Production (MP-1 Scale) & Special Assistant to the Deputy Prime Minister (MP-1 Scale) - (July 2011- July 2013)
- Declined the gracious offer of the Prime Minister of Pakistan in January 2010 to become the first ever Governor of Gilgit-Baltistan on a matter of principle (January 2010)
- Member Federal Service Tribunal – (October 2009- July 2011)
- Advisor on Government Relations, Coca Cola Beverages Pakistan Limited (CCBPL), Lahore (March 2016- September 2016)
- Working as Consultant to PepsiCo International since March 2017
- Member, Board of Trustees of Imperial College of Business Studies since January 2018
- Advisor to Board, City Schools Group (March 2018-May 2019)
- Consultant to Daewoo Pakistan since January 2019
- Appointed by the Government as Commissioner, Punjab Healthcare Commission in 2019

PROFESSIONAL CAREER

- **Secretary to the Government of Pakistan: -**
 - a) Ministry of Social Welfare, Special Education and Pakistan Bait-ul-Maal – (March 2008- January 2009)
 - b) Ministry of Housing and Works - (February 2009-September 2009) – Retired on 14 September 2009
- Secretary/ Principal Secretary to Chief Minister Punjab (Served with 5 Chief Ministers for almost 10 years) 1990-1994 and then November 2002- November 2007
- **Secretary to the Government of NWFP/KPK: -**
 - a.) Information and Tourism Department – (2000-2001)
 - b.) Establishment Department – (2001 – 2001)
- **Secretary to the Government of Punjab:**
 - a.) Department of Bait-ul-Maal - (1995)
 - b.) Housing and Physical Planning – (1997)
 - c.) Services and General Administration (Secretary Services) – (1997-1999)
 - d.) Co-operatives Department – (2001-2002)
- **Commissioner Punjab Social Security Institutions – (1995-1997)**
- **Director Anti-corruption Establishment Punjab – (1994)**

- 2
- **Additional Secretary to CM Punjab - (1989)**
 - **Served as Deputy Commissioner Kasur and Faisalabad – (1986-1989)**
 - **Deputy Secretary Civil Secretariat Punjab – (1982-1985)**
 - **Director Local Government and Rural Development Sargodha Division – (1980-1981)**
 - **Served as Assistant Commissioner Samundari and Jauharabad - (1977-1980)**
 - **Appeared in CSS Competitive Examination and was selected as the first ever DMG officer from Gilgit-Baltistan – (1974)**

SOCIAL AND VOLUNTARY SERVICES

- **Founder of District Public School, Kasur**
Established during the tenure as Deputy Commissioner which is now a college
- **Life Trustee of Marafi Trust/ Foundation**
Kuwait based Trust/NGO engaged in health and educational development as well as social welfare activities in Gilgit-Baltistan
- **Life Trustee of Hamza Foundation, Lahore**
Engaged in educational development of deaf and dumb

PROFESSIONAL TRAINING AND DEVELOPMENT

- Diploma in Development Administration, University of Birmingham
- Special Course in District Administration and Development designed for DMG Officers at NIPA, Lahore
- Advanced Course in Management at NIPA, Lahore
- Senior Management Course at the Pakistan Administrative Staff College, Lahore
- Attended a 4 days training program designed and conducted by ICAP duly approved by SECP for the Directors and became a certified Independent Director of JS Bank

EDUCATION

- MA Political Science, Punjab University

LANGUAGES

- English- Fluent
- Urdu-Fluent
- Balti-Fluent
- Punjabi-Fluent
- Persian- Can understand and converse to some extent

VISITS ABROAD

- United Kingdom (Official/Private); France; Germany; Poland; Kenya (Official); Iran (Official/Private); Saudi Arabia; Dubai; Abu Dhabi; Qatar; Singapore; Malaysia; Japan (Official); China (Official); Syria and Hong Kong
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MASOOD A. BHATTY

Address: 71/2, Street No.22, Off Khayaban-e-Badar,
Phase VI, DHA, Karachi 75500, Pakistan
Residence: +9221 35855393; +9221 35855332
Mobile: +92300 8227889
DOB: December 25, 1953
Email: masoodbhatti@hotmail.com

EMPLOYER & ROLE SUMMARY

Over 30 years of experience in Program Management, Business and Project Development with key focus in the Oil & Gas Industry. Specific expertise in preparing project documentation with regards to investment activities and creating, developing and maintaining relationships with a diverse range of customers, consultants and clients including GOP agencies. Vast knowledge and understanding of the global Oil & Gas Industry including LNG with the ability to interpret and act upon new information effectively

Year	Organization	Position & Highlights
June 2016- Feb 2020	Bahria Foundation LNG Terminal Project	Head of Commercial & Contracts <ul style="list-style-type: none">Commercial negotiations and coordination with potential RLNG customers including Karachi Electric and IPPsManagement of selection process for international technical consultants for Feasibility/Geo-technical Studies, Front End Engineering Design (FEED), Project Management Consultant (PMC) and EPC ContractorNegotiations and coordination with FSRU Providers including Golar, BW and HoeghCoordination with Legal Advisors for finalization of Contract documentation with international technical consultants. Drafting and finalization of Non-Disclosure Agreements, Memorandums of Understanding (MOUs) and other project documentationCoordination with Oil & Gas Regulatory Authority (OGRA), Ministry of Petroleum and Natural Resources and other GOP agencies for obtaining requisite licenses and approvals for LNG Terminal construction and operationsManagement of selection process for Environmental Consultants for preparation of Environmental Impact Assessment Studies and coordination with GOP's Environmental Protection Agency for obtaining NOC and completion of requisite formalitiesNegotiations and coordination with potential foreign and local stake holders for investment in the Project
May 2014- Nov 2015	USAID Energy Policy Program(EPP)	LNG Advisor <ul style="list-style-type: none">Successfully coordinated and managed technical assistance program for completion of Pakistan's first LNG Terminal at Port Qasim in record time of 335 days within the allocated time and budgetCoordinated extensively with the private sector Project Developer, Port Qasim Authority, related GOP agencies and international LNG technical, commercial and legal consultants for ensuring timely completion of the projectProvided support in drafting Requests for Proposals (RFPs), reviewed and evaluated proposals and coordinated selection of international consultants for the LNG import programManaged selection process and coordinated carrying out of Full Mission Bridge Simulation Study (FMBS) and PQA Pilot Training with Qatar Gas LNG Fleet.Coordinated with key stakeholders including GOP agencies, Project Developer, Port Authority and international consultants in the organizational design/staffing including identification of training needs of the existing human resource to support LNG import Program

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Email: masoodbhatty@hotmail.com

April 1998 -
Dec 2013

**Fauji Oil
Terminal &
Distribution
Company Ltd.
(FOTCO)
Port Qasim,
Karachi**

Head of Business and Project Development

LNG Experience at Port Qasim

- Prepared and submitted EOI documentation to PQA for setting up LNG Floating and Re-gasification Terminal at Port Qasim in collaboration with Sojitz Corporation Japan. FOTCO LNG Consortium shortlisted by PQA on the basis of EOI documentation
- Prepared and submitted EOI documentation to SSGC in collaboration with Sojitz Corporation and LNG Japan for Pakistan's first Mashal LNG Project. SSGC issued RFP documents for Mashal LNG Project on the basis of EOI documentation
- Obtained Letter of Support from LNG Japan for supply of LNG for Pakistan's LNG Project
- Extensively coordinated with PQA, SSGC, OGRA, Ministry of Petroleum, legal and financial consultants for finalizing various project related matters
- Coordinated with Lloyds of UK for conducting QRA, Navigational Simulations, etc. for the proposed site at FOTCO terminal Port Qasim
- Coordinated with local technical consultants for finalization of FEED and Geo-technical studies for LNG Project at FOTCO terminal
- Visited ENAGAS of Spain and PETRONAS of Malaysia for discussing technical collaboration, training, O&M and supply of LNG for the Port Qasim LNG Project
- Reviewed the draft Pakistan LNG Policy and submitted inputs to OGRA for incorporation
- Negotiated with financial institutions for LNG Project financing

Business/Project Development Experience at Marine Oil Terminal PQA

- Extensively coordinated with PQA for various project and business development initiatives
- Prepared and submitted Expression of Interest (EOI) and Bid documents for the following projects at Port Qasim:
 - Liquefied Natural Gas (LNG) Terminal
 - Grain and Fertilizer Terminal
 - Coal and Clinker Terminal
- Represented the company in key Sub-Committees of the Petroleum Institute of Pakistan
- Concluded highly profitable deals with British Petroleum and Byco Refinery for export and import of Crude oil
- Ensured liaison with other departments in relation to strategic proposals, projects, legal, financing, tax and other issues
- Fostered and developed positive customer relationships resulting in increased business; understood customer needs and assisted in the development of project solutions
- Interpreted and adapted Business stream strategies to area needs and local circumstances
- Gathered and analyzed market intelligence for new projects and opportunities keeping in view industry trends, competitors and client developments

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- Analyzed and prepared reports and economic studies relating to the petroleum industry of Pakistan, including the impact on consumption and availability of POL products in the country due to changes in government policies and other external influences
- Analyzed, evaluated and appraised investment proposals
- Analyzed financial models and negotiated with relevant Ministries for finalization and approval of financial parameters and tariffs
- Built and maintained high level contacts with current and prospective customers, including other business and project partners, representing the company at national and international events
- Negotiated and acquired services of consultants for technical, financial and legal services, feasibility preparation and project implementation
- Devised and implemented information & communication strategies to develop and sustain a positive image of the company
- Prepared contractual proposals, MOUs etc. including creative, innovative concepts and approaches

July 1986 –
March 1998

**Project
Development
Services Ltd.
Lakson Group
Karachi**

Senior Manager – Project Development

- Established state of the art Granite sawing, cutting and polishing project based on local Swat and Nagarparkar deposits
- Prepared feasibility reports including economic and marketing analysis and financial planning
- Negotiated with financial institutions for project financing and conclusion of financing agreements
- Developed full-scale project plans and associated documents
- Drafted and submitted budget proposals, and recommend subsequent budget changes where necessary
- Developed and delivered progress reports, proposals, required documentation and presentations

April 1982 -
June 1986

**Pakistan
Polypropylene
Packages Ltd.
Karachi**

Manager Sales Operations/Project Expansion

- Doubled the capacity of the existing facility based on latest west European machinery at extremely competitive special prices through a complex negotiation process
- Located and sourced both foreign and local equipment suppliers
- Coordinated with suppliers with regards to operating activities
- Finalized supply contracts and procurement formalities
- Established and monitored plans for project costs and cash flow management
- Devised, implemented and monitored strategic marketing and sales plans

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Email: masoodbhatti@hotmail.com

Dec 1976 –
March 1982

**Pakistan
International
Airlines (PIA)
Karachi**

Assistant Manager Revenue –Financial Services Department

- Finalized procedure with Luxembourg based bank for financial settlement of PIA's foreign stations revenues, expenses and banking transactions
- Designed, implemented and operated financial systems and procedures for PIA
- Evaluated quality of reporting including clarity, promptness and accuracy
- Carried follow up actions on the Internal Audit Reports including replies to the audit queries
- Assisted PIA foreign stations in implementation of procedures for updating reconciliations

PROFESSIONAL TRAINING & SKILLS

Area	Highlights
Project Management & Analysis	– Attended a 12-week course at Arthur D. Little School of Management, Massachusetts, USA and acquired in-depth understanding of all aspects of project life cycles and problem solving analytical approaches
IBC Asia (Singapore) LNG Course	– 3 day training course on the LNG Supply Chain with special emphasis on the industry overview, joint venture collaborations and understanding of complex LNG Financing transactions
PIMS Project Management Course	– 1 day training course at the Pakistan Institute of Management Sciences (PIMS)
Microsoft Office	– Proficient in MS Excel, MS PowerPoint, MS Word

EDUCATION

1982	Chartered Institute of Secretaries & Administrators, UK	– Associate of the Chartered Institute of Secretaries & Administrators
1973-1975	Institute of Business Administration(IBA) Karachi, Pakistan	– MBA with major in Finance and Marketing
1971-1973	University of Karachi Karachi, Pakistan	– Bachelor of Science degree with Physics and Mathematics

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INTERESTS

Traveling; countries visited include India, Thailand, Malaysia, Singapore, Sri Lanka, China, Hong Kong, Japan, South Korea, Australia, UAE, Kenya, Uganda, Liberia, United Kingdom, France, Spain, Germany, Switzerland, Italy, Belgium, Netherlands, Luxembourg, Malta, Turkey and the United States of America

REFERENCES

References available upon request

LEGACY OF EXCELLENCE



PUNJAB
GROUP

ABOUT THE GROUP

Over the past 36 years, the Punjab Group has expanded from a single college in Lahore to a massive cross-industry network spanning Pakistan. The success of this group is a testament to the sheer hard work and commitment to serve the people of Pakistan.

Today, Punjab Group is the leader in academic excellence, mass media communication and many other business ventures in Pakistan including urban development, renewable energy solutions, health, technology and agri-based products.



CHAIRMAN'S VISION

Punjab Group has evolved from a college of commerce to a group that builds on the vision of equipping the masses with the right resources to better their future. Our portfolio has grown and diversified exponentially to include sustainable infrastructure, information technology, health and energy solutions among other projects, yet our vision remains the same. We exist to uplift local communities, and to act as facilitators of success.

Mian Amer Mahmood

Chairman Board of Governors

University of Central Punjab

Chancellor

Mohammad Ali Jinnah University

Capital University of Science & Technology

Editor-in-Chief

Roznama Dunya

Chief Executive

Dunya Television Network
Lahore News

Chairman

Punjab Group of Colleges

Hadaf Group of Colleges

Allied Schools

EFA Schools

Zero Carbon

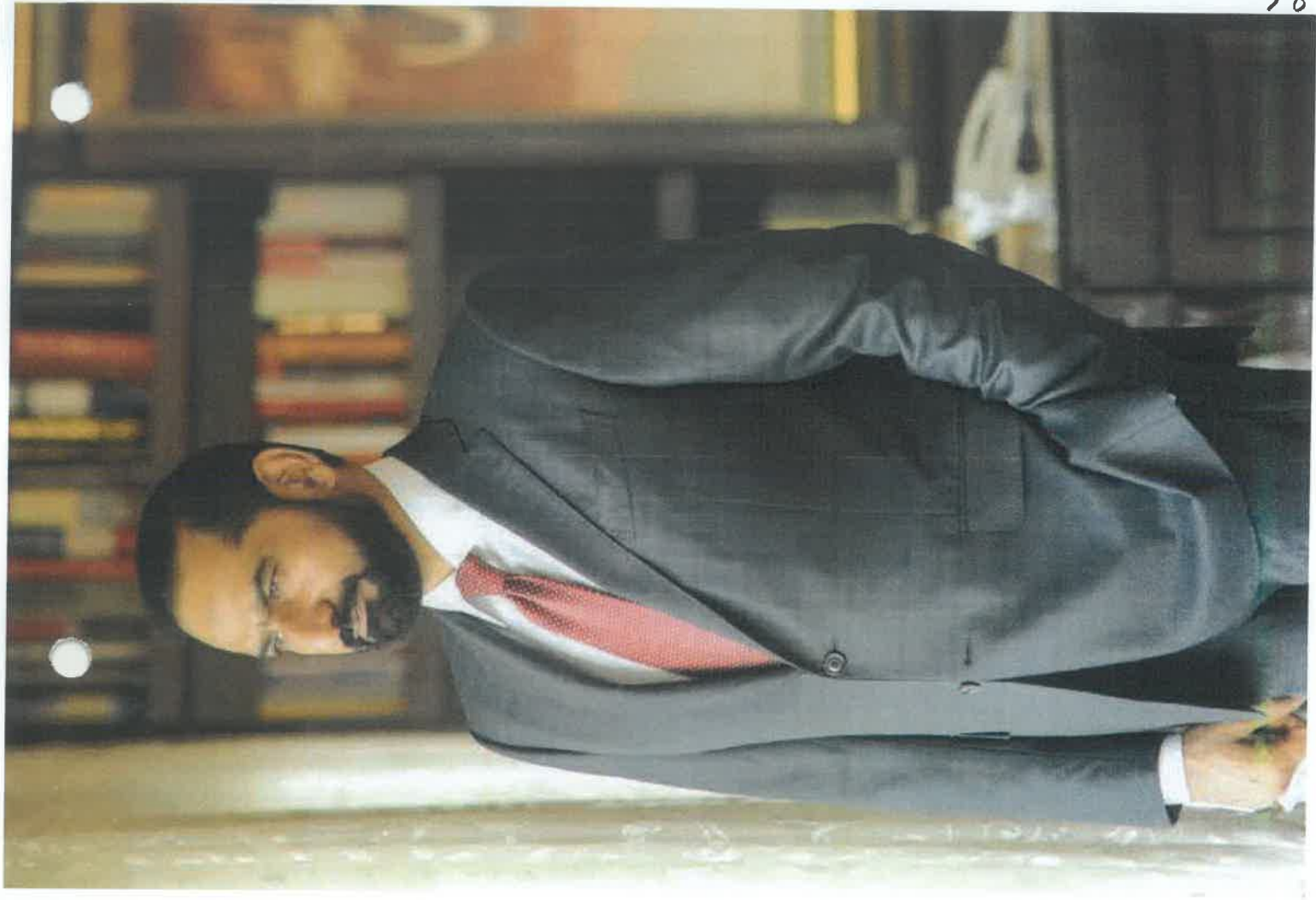
Tower Technologies

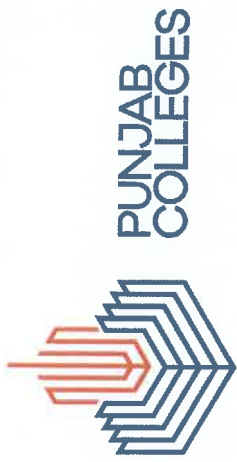
Step Schools

Country Developers

Doctors Hospital &
Medical Center

Lahore Medical &
Dental College





The torch-bearer for academic excellence in Pakistan

Setting new benchmarks in the local education system

Started in 1985 from Lahore, the college has now expanded its network all across Punjab.

2,400,000+

Alumni

124+

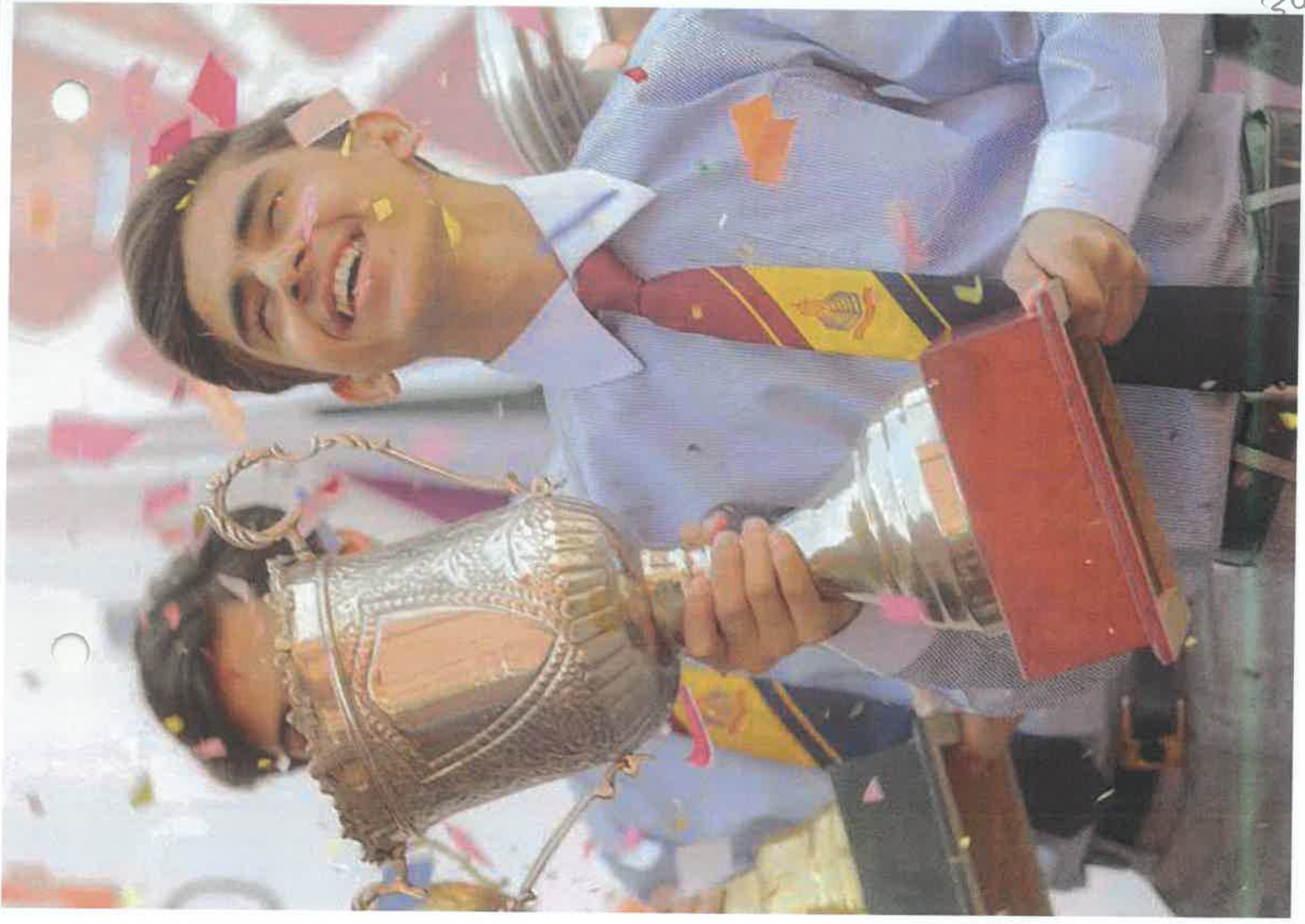
Cities

200,000+

**Student
Population**

417+

Campuses

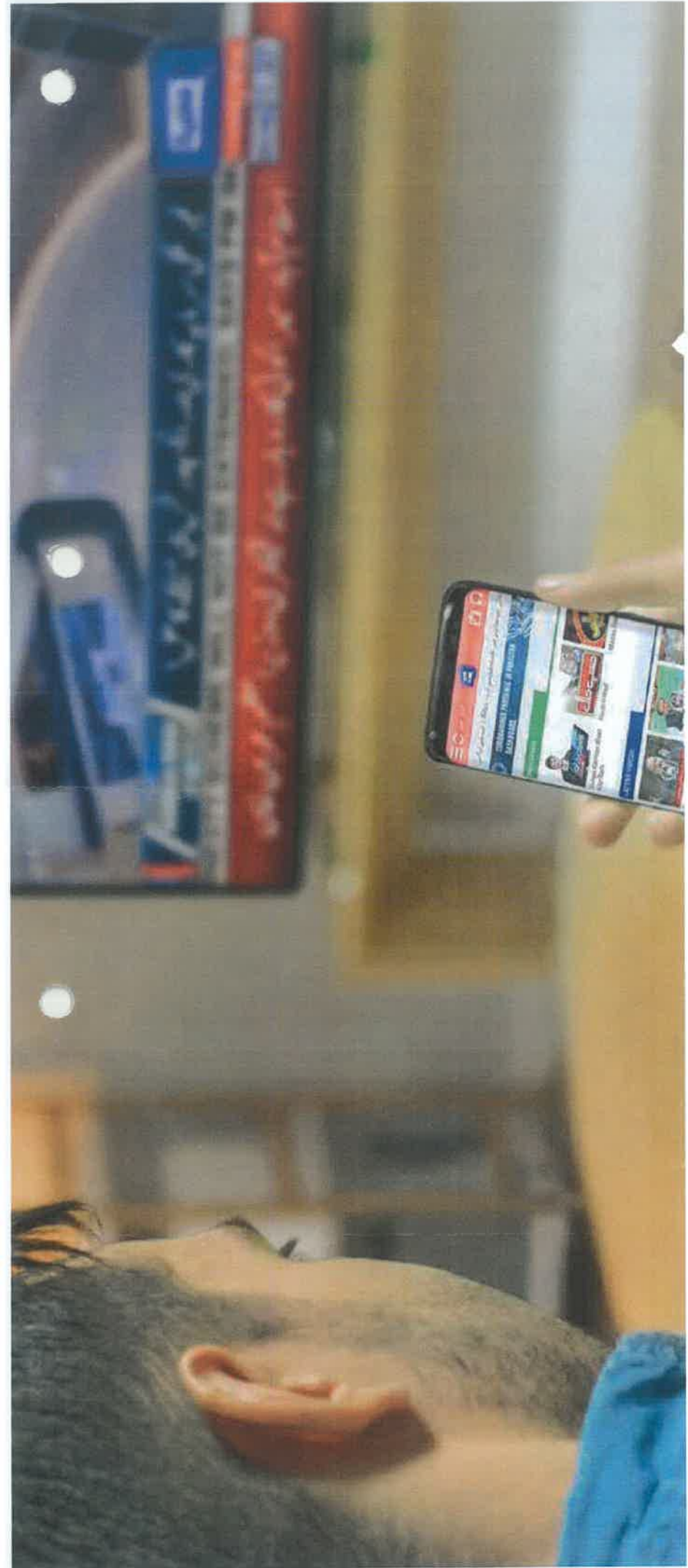




One of the most-watched television news channels in Pakistan.

Ten state-of-the-art studios and a mobile app that has 1 million downloads. Dunya News has established itself as a leading 24 hour news channel in the country. Headquartered in Lahore, the news channel has footprints in the US, UK and Middle East.

24 **120,000,000+**
Hours People reached





University of Central Punjab
The Centre of Your Future

Empowering the youth to a world Of opportunities.

The emphasis has been on creating global leaders by engaging a world-class faculty to facilitate the success of students.

Since its founding in 2002 in Lahore as the first price-chartered university in the country, University of Central Punjab has opened a world of infinite opportunities for its students by providing them with a well rounded educational experience.

9	52	16,900
Faculties	Programs	Student Population



Capital University of Science & Technology in Islamabad is a host to infinite possibilities, offering its students 12 programs for undergraduate and 18 programs for graduate and post-graduate studies.

5

Faculties

32

Programs

6,000+

Student Population



Muhammad Ali Jinnah University
Live, Learn and Be Inspired

Over the past two decades, Muhammad Ali Jinnah University is a stepping stone for success for students in Karachi.

4

Faculties

3,400

Student Population

9,700+

Alumni



Roznama Dunya is a daily Urdu newspaper and digital news outlet owned and managed by the Punjab Group. It features leading columnists, opinion-makers and editing by the most respected journalists in Pakistan.

500,000+

Readers

1.5 Millions

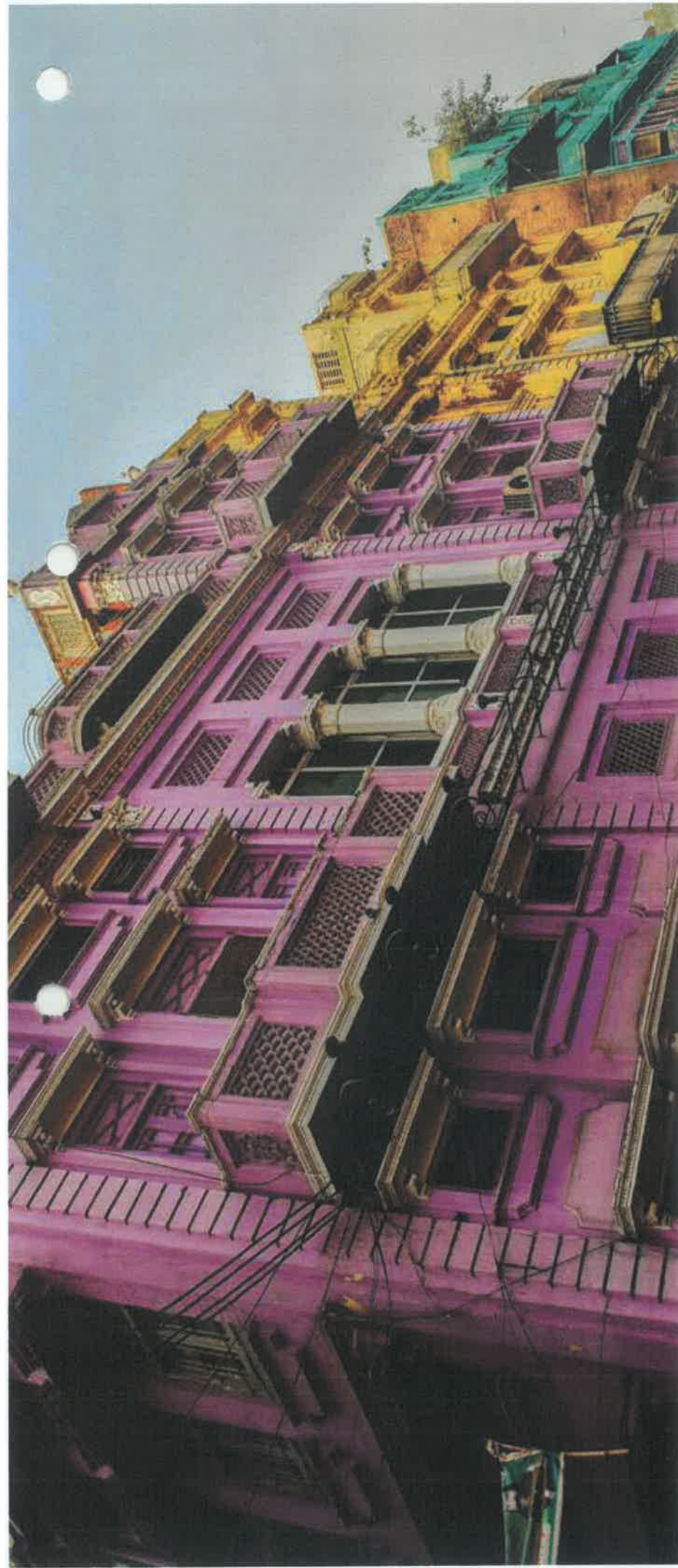
**Monthly Website
Viewers**



Launched in 2017, Lahore News is a television station that covers all local city news. Relying on the latest technology as well as wealth of local Lahori talent, Lahore News sets industry standards in terms of impartiality, accuracy and professionalism

24/7
Broadcast

#1
Local News
Channel in Lahore





An initiative of Punjab Group of Colleges, HADF Colleges offer the best quality education to both intermediate and bachelors students in Khyber Pakhtunkhwa.

2500+
Student Population

2campuses





LMDC is committed to training future leaders in the field of science and medicine who are committed to addressing the health challenges of today and tomorrow.

6

Degree Programmes

300+

Faculty Members

2000+

Current Student Body





A PROJECT BY PUNJAB GROUP

Established in 2016, STEP provides a platform for students to prepare for entrance tests for different international and national universities.

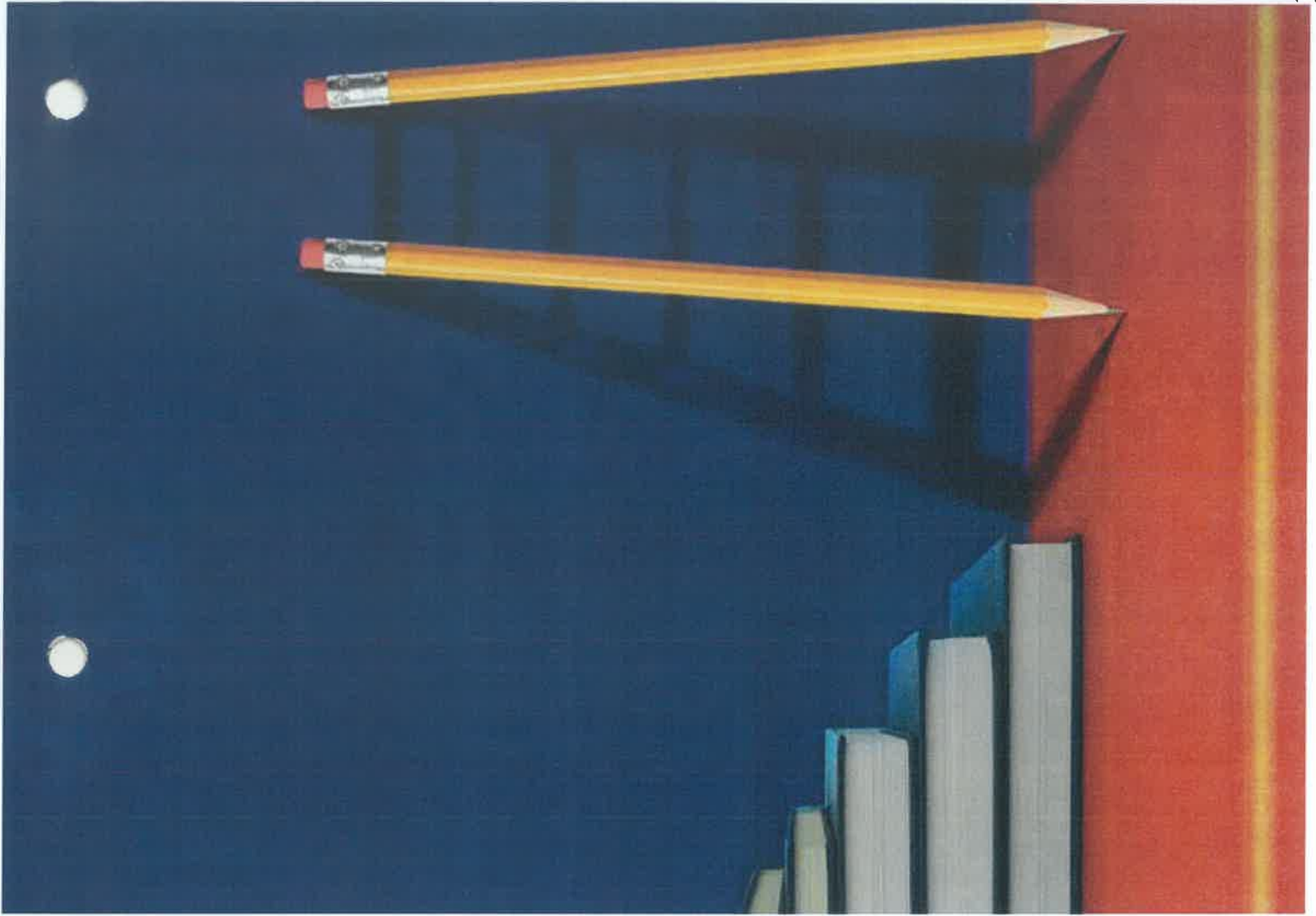
Over 50% of engineering and medical students across Pakistan prepare for their entrance tests at STEP.

30,000+

**Students Enrolled
Annually**

60+

Cities





Doctor's Hospital makes quality healthcare accessible in Pakistan. Our foreign qualified team of doctors serve local communities using the best technology.

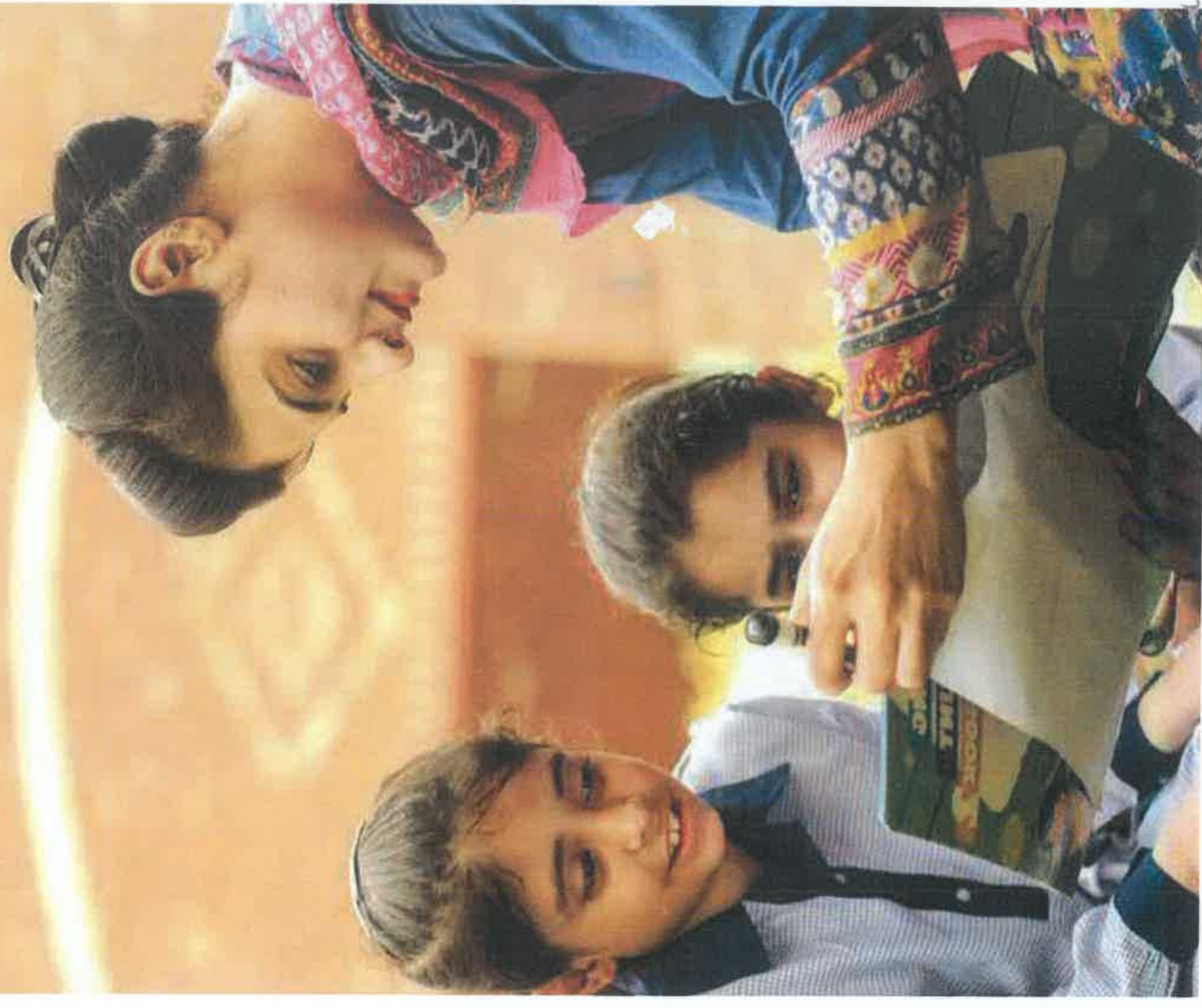
250	75,000+	2,000,000+
Bed Hospital	Surgeries Performed	Patients Treated

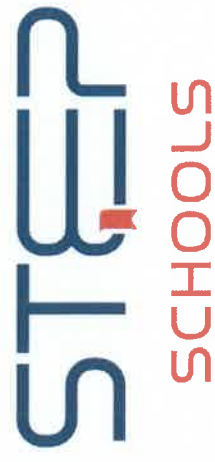


Allied Schools have managed to create a strong curriculum and have harnessed the Group's expertise to build an education system that can be replicated across Pakistan.

In 2010, Punjab Group set up a network of franchised schools to make education further accessible to students from early years to 10th grade.

1,075+	222	245,000+
Campuses	Cities	Student Population





The STEP Schools curriculum is aligned with STEAM (Science, Technology, Engineering, Art & Linguistics and Mathematics) Learning that promotes equal opportunities for all students and helps them understand the world they live in. It also includes awareness of economic and environmental issues.

Campus facilities include Science Laboratories, highly Equipped ICT Labs, Libraries, Resource Rooms, Assembly Area, Auditorium, Music Rooms, and School Infirmary.





Union Developers has established itself as one of the best in the property development sector. Having proven its expertise with the development of Etihad Town, it is now working on projects like Union Luxury Apartments, Union Mall, a community club and a five star hotel among others.

25+

Projects Completed

30+

Clients



Country Developers (CD) has been established to make revolutionary steps and contributions in the construction industry of Pakistan by developing housing schemes, parks, sports facilities and high-rise commercial buildings.

15

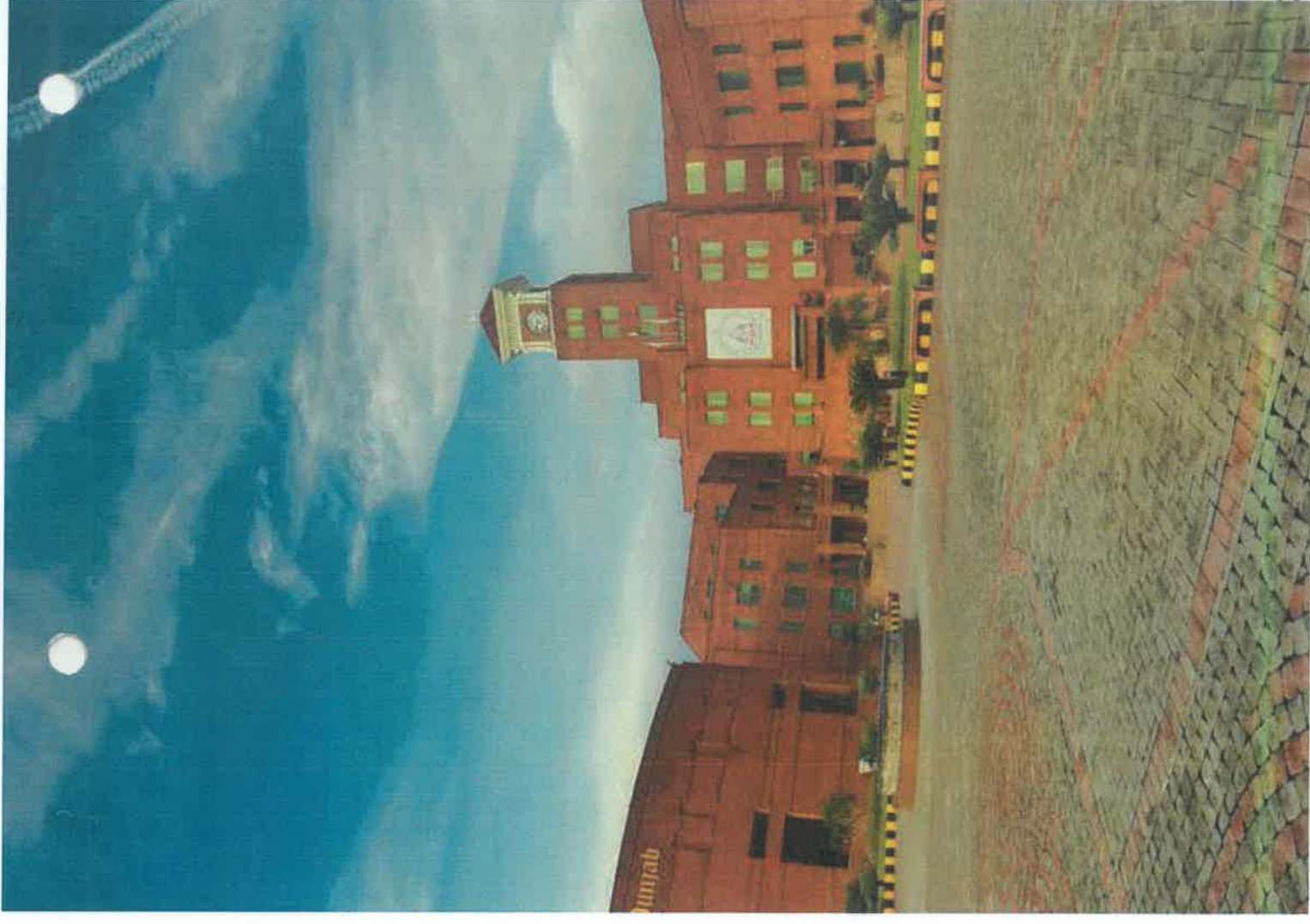
**Years of
Experience**

60+

**Completed
Projects**

5,000,000+

Square Feet Constructed





Zero Carbon is a certified distributor of Canadian Solar with technologically advanced energy solutions. Our product range is customized for residential, industrial, commercial and agricultural use. Zero Carbon holds the highest category license, ARE-VI, issued by the Alternative Energy Development Board (AEDB). We believe in a brighter and cleaner Pakistan.

30 MW

Total Installed Capacity

37,800 Tonnes

Total Carbon Emission Reduction

130

Total Projects





19+

**Years of
Experience Created**

14

**Apps
Designed**

50+

**Softwares
Designed**

Tower Technologies is a well established software development company that delivers impactful solutions powered by latest technologies. Over the past almost 2 decades the company has shown its commitment to developing innovative software solutions for small and large businesses.



Located in the district of Kasur, Punjab Agri Farm is a corporate farm that has been employing mechanised agricultural practices to maximise yields of different crops, sustainably. At Punjab Agri Farm, sustainability and technology are at the heart of all farming practices. As part of its mission to conserve and contribute, the farm has been working towards reviving indigenous species of Pakistan. It maintains a wildlife setup, fish farm, dairy farm and cattle farm among others.

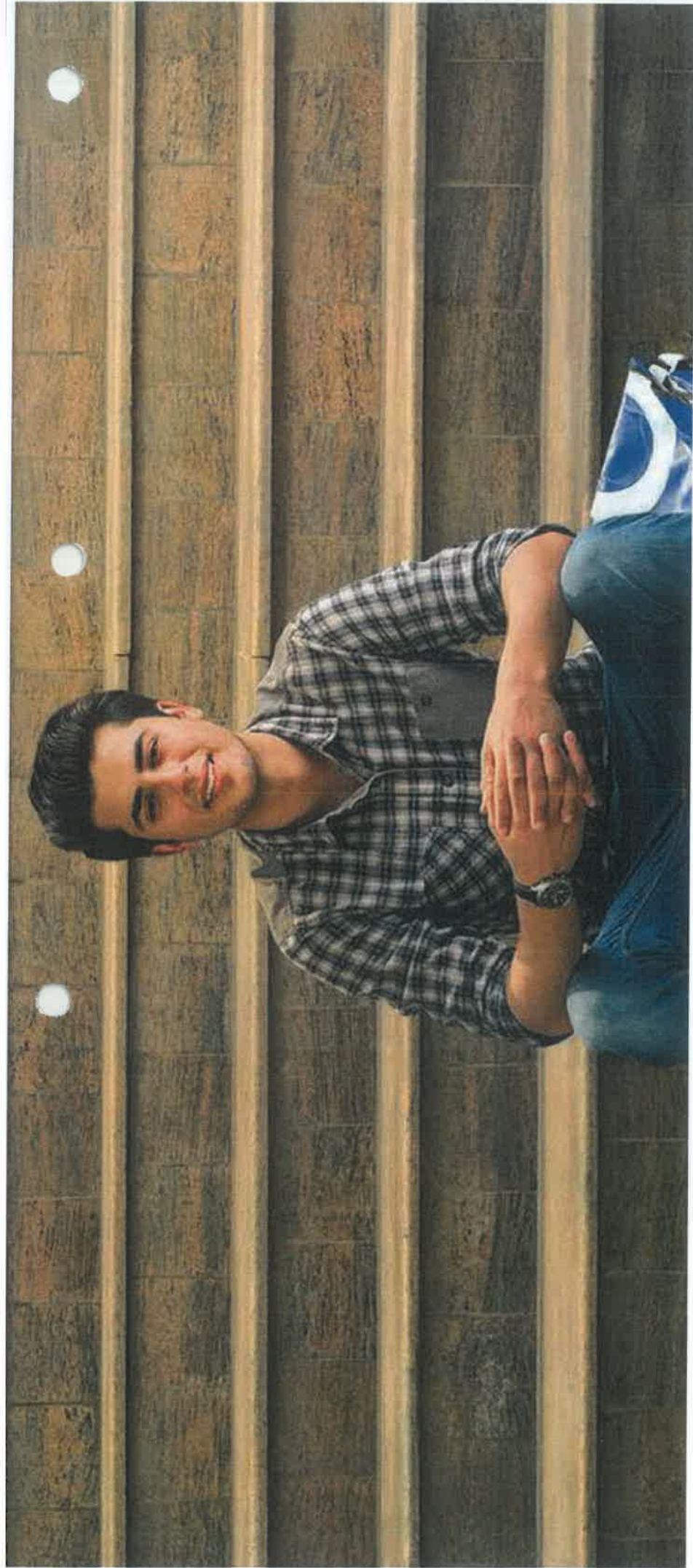
10000+ **60 Acres** **50 Acres**

**Cultivated
Land**

**Fish
Farms**

**Tunnel
Farming**





An initiative of the Punjab Group, Resource Academia was established in 2003 to provide a premium education experience to the future leaders of Pakistan. It is a private academic institution which provides preschool, primary and secondary education, and preparation for General Certificate of Education (GCE).

15+

Campuses



Our mission is to promote education as a fundamental right for all children.

The Group aims to provide affordable education to students across Pakistan.

The EFA network of schools offers affordable education from Pre-school through Matriculation.

425+	40k+	92+	28k+
Branches	Students	Cities	Alumni





DUNYA FOUNDATION

Dunya Foundation is a non-profit organisation dedicated to educate, support and provide opportunities of self-development to the underprivileged sectors of society. The foundation works in health, education, community development and micro finance. Ensuring a better tomorrow for our beneficiaries as well as contributing towards the overall development of Pakistan.

400,000+

People Served

150,000,000+

PKR Distributed

Group Corporate Office

123-C, Block E1, Hali Road Gulberg III, Lahore

Tel: +92-42-35870192-6

www.pgc.edu

LEGACY OF EXCELLENCE



PUNJAB
GROUP



A065690

SECURITIES AND EXCHANGE COMMISSION OF PAKISTAN

COMPANY REGISTRATION OFFICE, KARACHI

CERTIFICATE OF INCORPORATION

[Under section 16 of the Companies Act, 2017 (XIX of 2017)]

Corporate Universal Identification No. 0143888

I hereby certify that LNG EASY (PRIVATE) LIMITED is this day incorporated under the Companies Act, 2017 (XIX of 2017) and that the company is limited by shares.

Given under my hand at Karachi this Thirteenth day of December, Two Thousand and Nineteen

Incorporation fee Rs. 810,500/=

(Muhammad Naeem Khan)
Additional Registrar/Incharge CRO



FREE OF COST COPY

Certified to be True Copy

Additional Joint Registrar of Companies

THE COMPANIES ACT, 2017

(Private Company Limited By Shares)

Memorandum

AND

Articles of Association

OF



LNG EASY (PRIVATE) LIMITED

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THE COMPANIES ACT, 2017

(PRIVATE COMPANY LIMITED BY SHARES)

MEMORANDUM OF ASSOCIATION
OF

LNG EASY (PRIVATE) LIMITED

1. The name of the Company is "LNG Easy (Private) Limited".
2. The Registered Office of the Company will be situated in the Province of SINDH.
3. (i) The principal line of business of the company shall be to carry on the business of trading, import, buying, purifying, processing, filling, handling, storing, re-gasification, transporting, supplying, selling, marketing and distribution of Liquefied Natural Gas (LNG), or any other gases, chemicals, or any other allied products and establish, operate and maintain supporting facilities, plants, machineries, equipment, storages as permitted by Oil and Gas Regulatory Authority (OGRA) under the relevant law.

(ii) Except for the businesses mentioned in sub-clause (iii) hereunder, the company shall engage in all the lawful businesses and shall be authorized to take all necessary steps and actions in connection therewith and ancillary thereto.



(iii) Notwithstanding anything contained in the foregoing sub-clauses of this clause nothing contained herein shall be construed as empowering the Company to undertake or indulge, directly or indirectly in the business of a Banking Company, Non-banking Finance Company (Mutual Fund, Leasing, Investment Company, Investment Advisor, Real Estate Investment Trust management company, Housing Finance Company, Venture Capital Company, Discounting Services, Microfinance or Microcredit business), Insurance Business, Modaraba management company, Stock Brokerage business, forex, real estate business, managing agency, business of providing the services of security guards or any other business restricted under any law for the time being in force or as may be specified by the Commission.

iv. It is hereby undertaken that the company shall not:

- (a) engage in any of the business mentioned in sub-clause (iii) above or any unlawful operation;
- (b) launch multi-level marketing (MLM), Pyramid and Ponzi Schemes, or other related activities/businesses or any lottery business;
- (c) engage in any of the permissible business unless the requisite approval, permission, consent or licence is obtained from competent authority as may be required under any law for the time being in force.

4. The liability of the members is limited.

5. The Authorised Capital of the Company is Rs. 200,000,000/- (Rupees Hundred Million Only) divided into 20,000,000 (Twenty Million) ordinary shares of Rs.10/- (Rupees Ten only) each.



We, the several persons whose names and addresses are subscribed below are desirous of being formed into a Company in Pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the company set opposite our respective names:-

Name, address and description of subscriber	Number of shares taken by each subscriber	Signature
1. M/s. LNG Easy PTE. LTD 12 Tuas Avenue 1 Singapore 639497 Registration No. 201611232H (Incorporated in the Republic Singapore) Through Nominees Hans Jacob Hvide S/o Wollert August Hvide 4 Berkshire Road, Singapore 119887 Passport No. 28367438 Nationality: Norwegian Occupation: Business / Trading	2,999,997 (Two Million Nine Hundred Ninety Nine Thousand Nine Hundred Ninety Seven)	
2. Mr. Yasir Hamid S/o Asim Hamid House No. 291, Main Peshawar Road Rawalpindi. C.N.I.C No. : 37405-8305279-7 Nationality : Pakistani Occupation : Business / Trading	1 (One)	
3. He Yi Yong S/o He Gang 116 Kim Seng Road # 28-05 Singapore Passport No. : E7041129D Nationality : Singapore Occupation : Business / Trading	1 (One)	
4. Hans Jacob Hvide S/o Wollert August Hvide 4 Berkshire Road, Singapore 119887 Passport No. 28367438 Nationality: Norwegian Occupation: Business / Trading	1 (One)	
TOTAL	3,000,000 (Three Million)	

Dated the 27th day of November, 2019

Certified to be True Copy
 Additional Secretary of Companies

COPY

FREE OF COST COPY



THE COMPANIES ACT, 2017 (XIX of 2017)

(Company Limited by Shares)

ARTICLES OF ASSOCIATION

OF

LNG EASY (PRIVATE) LIMITED

PRELIMINARY

1. (1) In these regulations-

- (a) "section" means section of the Act;
- (b) "the Act" means the Companies Act, 2017; and
- (c) "the seal" means the common seal or official seal of the company as the case may be.

(2) Unless the context otherwise requires, words or expressions contained in these regulations shall have the same meaning as in this Act; and words importing the singular shall include the plural, and *vice versa*, and words importing the masculine gender shall include feminine, and words importing persons shall include bodies corporate.

BUSINESS

2. The directors shall have regard to the restrictions on the commencement of business imposed by section 19 if, and so far as, those restrictions are binding upon the company.

SHARES

3. In case of shares in the physical form, every person whose name is entered as a member in the register of members shall, without payment, be entitled to receive, within thirty days after allotment or within fifteen days of the application for registration of transfer, a certificate under the seal specifying the share or shares held by him and the amount paid up thereon:

Provided that if the shares are in book entry form or in case of conversion of physical shares and other transferable securities into book-entry form, the company shall, within ten days after an application is made for the registration of the transfer of any shares or other securities to a central depository, register such transfer in the name of the central depository.

4. The company shall not be bound to issue more than one certificate in respect of a share or shares in the physical form, held jointly by several persons and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all.

5. If a share certificate in physical form is defaced, lost or destroyed, it may be renewed on payment of such fee, if any, not exceeding one hundred rupees, and on such terms, if any, as to evidence and indemnity and payment of expenses incurred by the company in investigating title as the directors think fit.



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6. Except to the extent and in the manner allowed by section 86, no part of the funds of company shall be employed in the purchase of, or in loans upon the security of, the company's shares.

TRANSFER AND TRANSMISSION OF SHARES

7. The instrument of transfer of any share in physical form in the company shall be executed both by the transferor and transferee, and the transferor shall be deemed to remain holder of the share until the name of the transferee is entered in the register of members in respect thereof.

8. Shares in physical form in the company shall be transferred in the following form, or in any usual or common form which the directors shall approve: -

Form for Transfer of Shares (First Schedule to the Companies Act, 2017)

I..... s/o r/o..... (hereinafter called "the transferor") in consideration of the sum of rupees paid to me by..... s/o r/o..... (hereinafter called "the transferee"), do hereby transfer to the said transferee..... the share (or shares) with distinctive numbers from to inclusive, in the..... Limited, to hold unto the said transferee, his executors, administrators and assigns, subject to the several conditions on which I held the same at the time of the execution hereof, and I, the said transferee, do hereby agree to take the said share (or shares) subject to the conditions aforesaid.
As witness our hands this..... day of....., 20....

Signature
Transferor
Full Name, Father's / Husband's Name
CNIC Number (in case of foreigner,
Passport Number)
Nationality
Occupation and usual Residential Address

Signature
Transferee
Full Name, Father's / Husband's Name
CNIC Number (in case of foreigner,
Passport Number)
Nationality
Occupation and usual Residential Address
Cell number
Landline number, if any
Email address

Witness 1:

Signature..... date
Name, CNIC Number and Full Address

Witness 2:

Signature..... date
Name, CNIC Number and Full Address



Bank Account Details of Transferee for Payment of Cash Dividend
(Mandatory in case of a listed company or optional for any other company)

It is requested that all my cash dividend amounts declared by the company, may be credited into the following bank account:

Title of Bank Account	
Bank Account Number	
Bank's Name	
Branch Name and Address	

It is stated that the above mentioned information is correct and that I will intimate the changes in the above-mentioned information to the company and the concerned Share Registrar as soon as these occur.

.....
Signature of the Transferee(s)



9. (1) Subject to the restrictions contained in regulation 10 and 11, the directors shall not refuse to transfer any share unless the transfer deed is defective or invalid. The directors may also suspend the registration of transfers during the ten days immediately preceding a general meeting or prior to the determination of entitlement or rights of the shareholders by giving seven days' previous notice in the manner provided in the Act. The directors may, in case of shares in physical form, decline to recognise any instrument of transfer unless—

- a) a fee not exceeding fifty rupees as may be determined by the directors is paid to the company in respect thereof; and
- b) the duly stamped instrument of transfer is accompanied by the certificate of the shares to which it relates, and such other evidence as the directors may reasonably require to show the right of the transferor to make the transfer.

(2) If the directors refuse to register a transfer of shares, they shall within fifteen days after the date on which the transfer deed was lodged with the company send to the transferee and the transferor notice of the refusal indicating the defect or invalidity to the transferee, who shall, after removal of such defect or invalidity be entitled to re-lodge the transfer deed with the company.

Provided that the company shall, where the transferee is a central depository the refusal shall be conveyed within five days from the date on which the instrument of transfer was lodged with it notify the defect or invalidity to the transferee who shall, after the removal of such defect or invalidity, be entitled to re-lodge the transfer deed with the company.

TRANSMISSION OF SHARES

10. The executors, administrators, heirs, or nominees, as the case may be, of a deceased sole holder of a share shall be the only persons recognised by the company to deal with the share in accordance with the law. In the case of a share registered in the names of two or more holders, the survivors or survivor, or the executors or administrators of the deceased survivor, shall be the

only persons recognised by the company to deal with the share in accordance with the law.

11. The shares or other securities of a deceased member shall be transferred on application duly supported by succession certificate or by lawful award, as the case may be, in favour of the successors to the extent of their interests and their names shall be entered to the register of members.

12. A person may on acquiring interest in a company as member, represented by shares, at any time after acquisition of such interest deposit with the company a nomination conferring on a person, being the relatives of the member, namely, a spouse, father, mother, brother, sister and son or daughter, the right to protect the interest of the legal heirs in the shares of the deceased in the event of his death, as a trustee and to facilitate the transfer of shares to the legal heirs of the deceased subject to succession to be determined under the Islamic law of inheritance and in case of non-Muslim members, as per their respective law.

13. The person nominated under regulation 12 shall, after the death of the member, be deemed as a member of company till the shares are transferred to the legal heirs and if the deceased was a director of the company, not being a listed company, the nominee shall also act as director of the company to protect the interest of the legal heirs.

14. A person to be deemed as a member under regulation 11, 12 and 13 to a share by reason of the death or insolvency of the holder shall be entitled to the same dividends and other advantages to which he would be entitled if he were the registered holder of the share and exercise any right conferred by membership in relation to meetings of the company.

ALTERATION OF CAPITAL

15. The company may, by special resolution-

- (a) increase its authorised capital by such amount as it thinks expedient;
- (b) consolidate and divide the whole or any part of its share capital into shares of larger amount than its existing shares;
- (c) sub-divide its shares, or any of them, into shares of smaller amount than is fixed by the memorandum;
- (d) cancel shares which, at the date of the passing of the resolution in that behalf, have not been taken or agreed to be taken by any person, and diminish the amount of its share capital by the amount of the share so cancelled.

16. Subject to the provisions of the Act, all new shares shall at the first instance be offered to such persons as at the date of the offer are entitled to such issue in proportion, as nearly as the circumstances admit, to the amount of the existing shares to which they are entitled. The offer shall be made by letter of offer specifying the number of shares offered, and limiting a time within which the offer, if not accepted, will deem to be declined, and after the expiration of that time, or on the receipt of an intimation from the person to whom the offer is made that he declines to accept the shares offered, the directors may dispose of the same in such manner as they think most beneficial to the company. The directors may likewise dispose of any new shares which (by reason of the ratio which the new shares bear to shares held by persons entitled to an offer of new shares) cannot, in the opinion of the directors, be conveniently offered under this regulation.



7. The new shares shall be subject to the same provisions with reference to transfer, transmission and otherwise as the shares in the original share capital.

18. The company may, by special resolution-

- (a) consolidate and divide its share capital into shares of larger amount than its existing shares;
- (b) sub-divide its existing shares or any of them into shares of smaller amount than is fixed by the memorandum of association, subject, nevertheless, to the provisions of section 85;
- (c) cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person.

19. The company may, by special resolution, reduce its share capital in any manner and with, and subject to confirmation by the Court and any incident authorised and consent required by law.

GENERAL MEETINGS

20. The statutory general meeting of the company shall be held within the period required by section 131.

21. A general meeting, to be called annual general meeting, shall be held, in accordance with the provisions of section 132, within sixteen months from the date of incorporation of the company and thereafter once at least in every year within a period of one hundred and twenty days following the close of its financial year.

22. All general meetings of a company other than the statutory meeting or an annual general meeting mentioned in sections 131 and 132 respectively shall be called extraordinary general meetings.

23. The directors may, whenever they think fit, call an extraordinary general meeting, and extraordinary general meetings shall also be called on such requisition, or in default, may be called by such requisitionists, as provided by section 133. If at any time there are not within Pakistan sufficient directors capable of acting to form a quorum, any director of the company may call an extraordinary general meeting in the same manner as nearly as possible as that in which meetings may be called by the directors.

24. The company may provide video-link facility to its members for attending general meeting at places other than the town in which general meeting is taking place after considering the geographical dispersal of its members:

Provided that in case of listed companies if the members holding ten percent of the total paid up capital or such other percentage of the paid up capital as may be specified, are resident in any other city, the company shall provide the facility of video-link to such members for attending annual general meeting of the company, if so required by such members in writing to the company at least seven days before the date of the meeting.



NOTICE AND PROCEEDINGS OF GENERAL MEETINGS

25. Twenty-one days' notice at the least (exclusive of the day on which the notice is served or deemed to be served, but inclusive of the day for which notice is given) specifying the place, the day and the hour of meeting and, in case of special business, the general nature of that business, shall be given in manner provided by the Act for the general meeting, to such persons as are, under the Act or the regulations of the company, entitled to receive such notice from the company; but the accidental omission to give notice to, or the non-receipt of notice by, any member shall not invalidate the proceedings at any general meeting.

26. All the business transacted at a general meeting shall be deemed special other than the business stated in sub-section (2) of section 134 namely; the consideration of financial statements and the reports of the board and auditors, the declaration of any dividend, the election and appointment of directors in place of those retiring, and the appointment of the auditors and fixing of their remuneration.

27. No business shall be transacted at any general meeting unless a quorum of members is present at that time when the meeting proceeds to business. The quorum of the general meeting shall be-

- (a) in the case of a public listed company, not less than ten members present personally, or through video-link who represent not less than twenty-five percent of the total voting power, either of their own account or as proxies;
- (b) in the case of any other company having share capital, two members present personally, or through video-link who represent not less than twenty-five percent of the total voting power, either of their own account or as proxies.

28. If within half an hour from the time appointed for the meeting a quorum is not present, the meeting, if called upon the requisition of members, shall be dissolved; in any other case, it shall stand adjourned to the same day in the next week at the same time and place, and, if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the members present, being not less than two, shall be a quorum.

29. The chairman of the board of directors, if any, shall preside as chairman at every general meeting of the company, but if there is no such chairman, or if at any meeting he is not present within fifteen minutes after the time appointed for the meeting, or is unwilling to act as chairman, any one of the directors present may be elected to be chairman, and if none of the directors is present, or willing to act as chairman, the members present shall choose one of their number to be chairman.

30. The chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for fifteen days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.



31. (1) At any general meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded. Unless a poll is so demanded, a declaration by the chairman that a resolution has, on a show of hands, been carried, or carried unanimously, or by a particular majority, or lost, and an entry to that effect in the book of the proceedings of the company shall be conclusive evidence of the fact, without proof of the number or proportion of the votes recorded in favour of, or against, that resolution.

(2) At any general meeting, the company shall transact such businesses as may be notified by the Commission, only through postal ballot.

32. A poll may be demanded only in accordance with the provisions of section 143.

33. If a poll is duly demanded, it shall be taken in accordance with the manner laid down in sections 144 and 145 and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demanded.

34. A poll demanded on the election of chairman or on a question of adjournment shall be taken at once.

35. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place, or at which the poll is demanded, shall have and exercise a second or casting vote.

36. Except for the businesses specified under sub-section (2) of section 134 to be conducted in the annual general meeting, the members of a private company or a public unlisted company (having not more than fifty members), may pass a resolution (ordinary or special) by circulation signed by all the members for the time being entitled to receive notice of a meeting. The resolution by circulation shall be deemed to be passed on the date of signing by the last of the signatory member to such resolution.

VOTES OF MEMBERS

37. Subject to any rights or restrictions for the time being attached to any class or classes of shares, on a show of hands every member present in person shall have one vote except for election of directors in which case the provisions of section 159 shall apply. On a poll every member shall have voting rights as laid down in section 134.

38. In case of joint-holders, the vote of the senior who tenders a vote, whether in person or by proxy or through video-link shall be accepted to the exclusion of the votes of the other joint-holders; and for this purpose seniority shall be determined by the order in which the names stand in the register of members.

39. A member of unsound mind, or in respect of whom an order has been made by any court having jurisdiction in lunacy, may vote, whether on show of hands or on a poll or through video link, by his committee or other legal guardian, and any such committee or guardian may, on a poll, vote by proxy.

40. On a poll votes may be given either personally or through video-link, by proxy or through postal ballot.

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Provided that nobody corporate shall vote by proxy as long as a resolution of its directors in accordance with the provisions of section 138 is in force.

41. (1) The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorised in writing.

(2) The instrument appointing a proxy and the power-of-attorney or other authority (if any) under which it is signed, or a notarially certified copy of that power or authority, shall be deposited at the registered office of the company not less than forty-eight hours before the time for holding the meeting at which the person named in the instrument proposes to vote and in default the instrument of proxy shall not be treated as valid.

42. An instrument appointing a proxy may be in the following form, or a form as near thereto as may be:

INSTRUMENT OF PROXY
LNG EASY (PRIVATE) LIMITED

"I s/o r/o being a member of the Limited, hereby appoint s/o r/o as my proxy to attend and vote on my behalf at the (statutory, annual, extraordinary, as the case may be) general meeting of the company to be held on the day of 20..... and at any adjournment thereof."

43. A vote given in accordance with the terms of an instrument of proxy shall be valid notwithstanding the previous death or insanity of the principal or revocation of the proxy or of the authority under which the proxy was executed, or the transfer of the share in respect of which the proxy is given, provided that no intimation in writing of such death, insanity, revocation or transfer as aforesaid shall have been received by the company at the office before the commencement of the meeting or adjourned meeting at which the proxy is used.

DIRECTORS

44. The following subscribers of the memorandum of association shall be the first directors of the company, so, however, that the number of directors shall not in any case be less than that specified in section 154 and they shall hold office until the election of directors in the first annual general meeting:

1. Mr. Hans Jacob Hvide S/o Wollert August Hvide
2. Mr. He Yi Yong S/o He Gang
3. Mr. Yasir Hamid S/o Asim Hamid

45. The remuneration of the directors shall from time to time be determined by the company in general meeting subject to the provisions of the Act.

46. Save as provided in section 153, no person shall be appointed as a director unless he is a member of the company.



POWERS AND DUTIES OF DIRECTORS

47. The business of the company shall be managed by the directors, who may pay all expenses incurred in promoting and registering the company, and may exercise all such powers of the company as are not by the Act or any statutory modification thereof for the time being in force, or by these regulations, required to be exercised by the company in general meeting, subject nevertheless to the provisions of the Act or to any of these regulations, and such regulations being not inconsistent with the aforesaid provisions, as may be prescribed by the company in general meeting but no regulation made by the company in general meeting shall invalidate any prior act of the directors which would have been valid if that regulation had not been made.
48. The directors shall appoint a chief executive in accordance with the provisions of sections 186 and 187.
49. The amount for the time being remaining undischarged of moneys borrowed or raised by the directors for the purposes of the company (otherwise than by the issue of share capital) shall not at any time, without the sanction of the company in general meeting, exceed the issued share capital of the company.
50. The directors shall duly comply with the provisions of the Act, or any statutory modification thereof for the time being in force, and in particular with the provisions in regard to the registration of the particulars of mortgages, charges and pledge affecting the property of the company or created by it, to the keeping of a register of the directors, and to the sending to the registrar of an annual list of members, and a summary of particulars relating thereto and notice of any consolidation or increase of share capital, or sub-division of shares, and copies of special resolutions and a copy of the register of directors and notifications of any changes therein.

MINUTE BOOKS

51. The directors shall cause records to be kept and minutes to be made in books or books with regard to
- (a) all resolutions and proceedings of general meeting(s) and the meeting(s) of directors and Committee(s) of directors, and every member present at any general meeting and every director present at any meeting of directors or Committee of directors shall put his signature in a book to be kept for that purpose;
 - (b) recording the names of the persons present at each meeting of the directors and of any committee of the directors, and the general meeting; and
 - (c) all orders made by the directors and Committee(s) of directors:

Provided that all records related to proceedings through video-link shall be maintained in accordance with the relevant regulations specified by the Commission which shall be appropriately rendered into writing as part of the minute books according to the said regulations.



THE SEAL

52. The directors shall provide for the safe custody of the seal and the seal shall not be affixed to any instrument except by the authority of a resolution of the board of directors or by a committee of directors authorized in that behalf by the directors and in the presence of at least two directors and of the secretary or such other person as the directors may appoint for the purpose; and those two directors and secretary or other person as aforesaid shall sign every instrument to which the seal of the company is so affixed in their presence.

DISQUALIFICATION OF DIRECTORS

53. No person shall become the director of a company if he suffers from any of the disabilities or disqualifications mentioned in section 153 or disqualified or debarred from holding such office under any of the provisions of the Act as the case may be and, if already a director, shall cease to hold such office from the date he so becomes disqualified or disabled:

Provided, however, that no director shall vacate his office by reason only of his being a member of any company which has entered into contracts with, or done any work for, the company of which he is director, but such director shall not vote in respect of any such contract or work, and if he does so vote, his vote shall not be counted.

PROCEEDINGS OF DIRECTORS

54. The directors may meet together for the dispatch of business, adjourn and otherwise regulate their meetings, as they think fit. A director may, and the secretary on the requisition of a director shall, at any time, summon a meeting of directors. Notice sent to a director through email whether such director is in Pakistan or outside Pakistan shall be a valid notice.

55. The directors may elect a chairman of their meetings and determine the period for which he is to hold office; but, if no such chairman is elected, or if at any meeting the chairman is not present within ten minutes after the time appointed for holding the same or is unwilling to act as chairman, the directors present may choose one of their number to be chairman of the meeting.

56. At least one-third ($\frac{1}{3}$ rd) of the total number of directors or two (2) directors whichever is higher, for the time being of the company, present personally or through video-link, shall constitute a quorum.

57. Save as otherwise expressly provided in the Act, every question at meetings of the board shall be determined by a majority of votes of the directors present in person or through video-link, each director having one vote. In case of an equality of votes or tie, the chairman shall have a casting vote in addition to his original vote as a director.

58. The directors may delegate any of their powers not required to be exercised in their meeting to committees consisting of such member or members of their body as the directors may think fit, and a committee so formed shall, in the exercise of the powers so delegated, conform to any restrictions that may be imposed on them by the directors.



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59. (1) A committee may elect a chairman of its meetings; but, if no such chairman is elected, or if at any meeting the chairman is not present within ten minutes after the time appointed for holding the same or is unwilling to act as chairman, the members present may choose one of their number to be chairman of the meeting.

(2) A committee may meet and adjourn as it thinks proper. Questions arising at any meeting shall be determined by a majority of votes of the members present. In case of an equality of votes, the chairman shall have and exercise a second or casting vote.

60. All acts done by any meeting of the directors or of a committee of directors, or by any person acting as a director, shall, notwithstanding that it be afterwards discovered that there was some defect in the appointment of any such directors or persons acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such person had been duly appointed and was qualified to be a director.

61. A copy of the draft minutes of meeting of the board of directors shall be furnished to every director within seven working days of the date of meeting.

62. A resolution in writing signed by all the directors for the time being entitled to receive notice of a meeting of the directors shall be as valid and effectual as if it had been passed at a meeting of the directors duly convened and held.

FILLING OF VACANCIES

63. At the first annual general meeting of the company, all the directors shall stand retired from office, and directors shall be elected in their place in accordance with section 159 for a term of three years.

64. A retiring director shall be eligible for re-election.

65. The directors shall comply with the provisions of sections 154 to 159 and sections 161, 162 and 167 relating to the election of directors and matters ancillary thereto.

66. Any casual vacancy occurring on the board of directors may be filled up by the directors, but the person so chosen shall be subject to retirement at the same time as if he had become a director on the day on which the director in whose place he is chosen was last elected as director.

67. The company may remove a director but only in accordance with the provisions of the Act.

DIVIDENDS AND RESERVE

68. The company in general meeting may declare dividends but no dividend shall exceed the amount recommended by the directors.

69. The directors may from time to time pay to the members such interim dividends as appear to the directors to be justified by the profits of the company.

70. Any dividend may be paid by a company either in cash or in kind only out of its profits. The payment of dividend in kind shall only be in the shape of shares of listed company held by the distributing company.



71. Dividend shall not be paid out of unrealized gain on investment property credited to profit and loss account.

72. Subject to the rights of persons (if any) entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid on the shares.

73. (1) The directors may, before recommending any dividend, set aside out of the profits of the company such sums as they think proper as a reserve or reserves which shall, at the discretion of the directors, be applicable for meeting contingencies, or for equalizing dividends, or for any other purpose to which the profits of the company may be properly applied, and pending such application may, at the like discretion, either be employed in the business of company or be invested in such investments (other than shares of the company) as the directors may, subject to the provisions of the Act, from time to time think fit.

(2) The directors may carry forward any profits which they may think prudent not to distribute, without setting them aside as a reserve.

74. If several persons are registered as joint-holders of any share, any one of them may give effectual receipt for any dividend payable on the share.

75. (1) Notice of any dividend that may have been declared shall be given in manner hereinafter mentioned to the persons entitled to share therein but, in the case of a public company, the company may give such notice by advertisement in a newspaper circulating in the Province in which the registered office of the company is situate.

(2) Any dividend declared by the company shall be paid to its registered shareholders or to their order. The dividend payable in cash may be paid by cheque or warrant or in any electronic mode to the shareholders entitled to the payment of the dividend, as per their direction.

(3) In case of a listed company, any dividend payable in cash shall only be paid through electronic mode directly into the bank account designated by the entitled shareholders.

76. The dividend shall be paid within the period laid down under the Act.

ACCOUNTS

77. The directors shall cause to be kept proper books of account as required under section 220.

78. The books of account shall be kept at the registered office of the company or at such other place as the directors shall think fit and shall be open to inspection by the directors during business hours.

79. The directors shall from time to time determine whether and to what extent and at what time and places and under what conditions or regulations the accounts and books and papers of the company or any of them shall be open to the inspection of members not being directors, and no member (not being a director) shall have any right of inspecting any account and book or papers of the company except as conferred by law or authorised by the directors or by the company in general meeting.



80. The directors shall as required by sections 223 and 226 cause to be prepared and to be laid before the company in general meeting the financial statements duly audited and reports as are referred to in those sections.

81. The financial statements and other reports referred to in regulation 80 shall be made out in every year and laid before the company in the annual general meeting in accordance with sections 132 and 223.

82. A copy of the financial statements and reports of directors and auditors shall, at least twenty-one days preceding the meeting, be sent to the persons entitled to receive notices of general meetings in the manner in which notices are to be given hereunder.

83. The directors shall in all respect comply with the provisions of sections 220 to 227.

84. Auditors shall be appointed and their duties regulated in accordance with sections 246 to 249.

NOTICES

85. (1) A notice may be given by the company to any member to his registered address or if he has no registered address in Pakistan to the address, if any, supplied by him to the company for the giving of notices to him against an acknowledgement or by post or courier service or through electronic means or in any other manner as may be specified by the Commission.

(2) Where a notice is sent by post, service of the notice shall be deemed to be effected by properly addressing, prepaying and posting a letter containing the notice and, unless the contrary is proved, to have been effected at the time at which the letter will be delivered in the ordinary course of post.

86. A notice may be given by the company to the joint-holders of a share by giving the notice to the joint-holder named first in the register in respect of the share.

87. A notice may be given by the company to the person entitled to a share in consequence of the death or insolvency of a member in the manner provided under regulation 85 addressed to them by name, or by the title or representatives of the deceased, or assignees of the insolvent or by any like description, at the address, supplied for the purpose by the person claiming to be so entitled.

88. Notice of every general meeting shall be given in the manner hereinbefore authorised to (a) every member of the company and also to (b) every person entitled to a share in consequence of the death or insolvency of a member, who but for his death or insolvency would be entitled to receive notice of the meeting, and (c) to the auditors of the company for the time being and every person who is entitled to receive notice of general meetings.

WINDING UP

89. (1) In the case of members' voluntary winding up, with the sanction of a special resolution of the company, and, in the case of creditors' voluntary winding up, of a meeting of the creditors, the liquidator shall exercise any of the powers given by sub-section (1) of section 337 of the Act to a liquidator in a winding up by the Court including *inter-alia* divide amongst the members, in specie or kind, the whole or any part of the assets of the company, whether they consist of property of the same kind or not.



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(2) For the purpose aforesaid, the liquidator may set such value as he deems fair upon the property to be divided as aforesaid and may determine how such division shall be carried out as between the members or different classes of members.

(3) The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefit of the contributories as the liquidator, with the like sanction, thinks fit, but so that no member shall be compelled to accept any shares or other securities whereon there is any liability.

INDEMNITY

90. Every officer or agent for the time being of the company may be indemnified out of the assets of the company against any liability incurred by him in defending any proceedings, whether civil or criminal, arising out of his dealings in relation to the affairs of the company, except those brought by the company against him, in which judgment is given in his favour or in which he is acquitted, or in connection with any application under section 492 in which relief is granted to him by the Court.



We, the several persons whose names and addresses are subscribed below, are desirous of being formed into a company, in pursuance of these articles of association, and we respectively agree to take the number of shares in the capital of the company set opposite our respective names:

Name, address and description of subscriber	Number of shares taken by each subscriber	Signature
1. M/s. LNG Easy PTE. LTD 12 Tuas Avenue I Singapore 639497 Registration No. 201611232H (Incorporated in the Republic Singapore) Through Nominees Hans Jacob Hvide S/o Wollert August Hvide 4 Berkshire Road, Singapore 119887 Passport No. 28367438 Nationality: Norwegian Occupation: Business / Trading	2,999,997 (Two Million Nine Hundred Ninety Nine Thousand Nine Hundred Ninety Seven)	
2. Mr. Yasir Hamid S/o Asim Hamid House No. 291, Main Peshawar Road Rawalpindi. C.N.I.C No : 37405-8305279-7 Nationality : Pakistani Occupation : Business / Trading	1 (One)	
3. He Yi Yong S/o He Gang 116 Kim Seng Road # 28-05 Singapore Passport No.: E7041129D Nationality : Singapore Occupation : Business / Trading	1 (One)	
4. Hans Jacob Hvide S/o Wollert August Hvide 4 Berkshire Road, Singapore 119887 Passport No. 28367438 Nationality: Norwegian Occupation: Business / Trading	1 (One)	
TOTAL	3,000,000 (Three Million)	

Dated the 27th day of November, 2019



FREE OF COST COPY

Certified to be True Copy

Additional Joint Registrar of Companies

SECURITIES AND EXCHANGE COMMISSION OF PAKISTAN

Company Registration Office

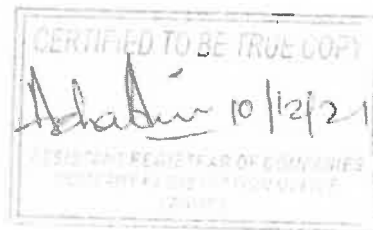
CERTIFICATE OF INCORPORATION

[Under section 16 of the Companies Act, 2017 (XIX of 2017)]

Corporate Unique Identification No. 0189549

I hereby certify that **CYGNUS ENERGY (PRIVATE) LIMITED** is this day incorporated under the Companies Act, 2017 (XIX of 2017) and that the company is **limited by shares**.

Given at **Lahore** this **Third** day of **December**, Two **Thousand** and **Twenty One**



Tariq Rasheed
Deputy Registrar



https://eservices.secp.gov.pk/eServices/ControllerServlet?request_id=VERIFY_ONLINE_INCORP_CERT&id=0189549

THE COMPANIES ACT, 2017 (XIX of 2017)

(COMPANY LIMITED BY SHARES)

MEMORANDUM

OF

ASSOCIATION

OF

Cygnus Energy (Private) Limited

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THE COMPANIES ACT, 2017 (XIX of 2017)

(COMPANY LIMITED BY SHARES)

MEMORANDUM OF ASSOCIATION OF

Cygnus Energy (Private) Limited

1. The name of the company is Cygnus Energy (Private) Limited.
2. The registered office of the Company will be situated in the Province of Punjab.
3. (i) The principal line of business of the company shall be to carry on and deal in all or any of the businesses relating to all kinds of fuels including hydrocarbon fuels, hydrogen fuels, lubricants, petroleum products, natural gas and all of its derivatives including Liquefied Natural Gas (LNG), Regasified Liquefied Natural Gas (RLNG), Liquefied Petroleum Gas (LPG), Compressed Natural Gas (CNG), Methane, Propane etc.; the said businesses and ventures may include any or all of the following: import, export, storage, suppliers, distributors, sellers, purchasers and dealers, packagers, marketers; designing, fabricating, constructing, laying, installing, operating, using, and otherwise carrying out works in respect of pipelines, transport equipment, handling equipment and facilities related to and required for the said fuels and gases etc.; carrying out quality checks and maintain quality check, metering and dispensing equipment relating to the said fuels and gases; to install and/or operate terminal points, LNG etc. terminals, off-loading facilities etc. for the said fuels and gases; to carry on any other business which may seem capable of being conveniently carried on and otherwise allied to the objectives as stated above. The Company is not affiliated in any form with any existing oil/fuel marketing company operating in Pakistan.
- (ii) Except for the businesses mentioned in sub-clause (iii) hereunder, the company may engage in all the lawful businesses and shall be authorized to take all necessary steps and actions in connection therewith and ancillary thereto.
- (iii) Notwithstanding anything contained in the foregoing sub-clauses of this clause nothing contained herein shall be construed as empowering the Company to undertake or indulge, directly or indirectly in the business of a Banking Company, Non-banking Finance

Company (Mutual Fund, Leasing, Investment Company, Investment Advisor, Real Estate Investment Trust management company, Housing Finance Company, Venture Capital Company, Discounting Services, Microfinance or Microcredit business), Insurance Business, *Modaraba* management company, Stock Brokerage business, forex, managing agency, business of providing the services of security guards or any other business restricted under any law for the time being in force or as may be specified by the Commission.

- (iv) It is hereby undertaken that the company shall not:
- (a) engage in any of the business mentioned in sub-clause (iii) above or any unlawful operation;
 - (b) launch multi-level marketing (MLM), Pyramid and Ponzi Schemes, or other related activities/businesses or any lottery business;
 - (c) engage in any of the permissible business unless the requisite approval, permission, consent or licence is obtained from competent authority as may be required under any law for the time being in force.
4. The liability of the members is limited.
5. The authorized capital of the company is Rs: 500,000,000 (Rupees Five Hundred Million only) divided into 50,000,000/- (Fifty Million only) ordinary shares of Rs: 10/- (Rupees Ten only) each.

We, the several persons whose names and addresses are subscribed below, are desirous of being formed into a company, in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the company as set opposite our respective names:

Name and surname (present & former) in full (in Block Letters)	NIC No. (in case of foreigner, Passport No)	Father's/ Husband's Name in full	Nationality (ies) with any former Nationality	Occupation	Usual residential address in full or the registered principal office address for a subscriber other than natural person	Number of shares taken by each subscriber (in figures and words)	Signatures
MIAN AMER MAHMOOD	35202-1967706-3	S/O MIAN ZAHOOR UL-HAQ	Pakistani	Business	36-E, Model Town, Lahore	9,900 (Nine Thousand Nine Hundred Only)	
SOHAIL AFZAL	35202-7251227-9	S/O MUHAMMAD AFZAL	Pakistani	Business	28-C, Model Town, Lahore	100 (One Hundred Only)	
Total number of shares taken (in figures and words)						10,000 (Ten Thousand Only)	

Dated the 22nd day of November, 2021

unfirmed TO BE TRUE COPY
Abdullah 10/12/21
 THE REGISTRAR OF COMPANIES
 LAHORE

THE COMPANIES ACT, 2017 (XIX of 2017)

(Private Company Limited by Shares)

**ARTICLES OF ASSOCIATION
OF
CYGNUS ENERGY (PRIVATE) LIMITED**

1. The Regulations contained in Table 'A' to the First Schedule to the Companies Act, 2017 (the "Act") shall be the regulations of **CYGNUS ENERGY (PRIVATE) LIMITED** (the "Company") so far as these are applicable to a private company.

PRIVATE COMPANY

2. The Company is a "Private Company" within the meaning of Section 2(1)(49) of the Act and accordingly:

- (1) No invitation shall be made to the public to subscribe for the shares or debentures of the Company.
- (2) The number of the members of the Company (exclusive of persons in the employment of the Company), shall be limited to fifty, provided that for the purpose of this provision, where two or more persons hold one or more shares in the company jointly, they shall be treated as single member; and
- (3) The right to transfer shares of the Company is restricted in the manner and to the extent herein appearing.

TRANSFER OF SHARES

3. A member desirous to transfer any of his shares shall first offer such shares for sale or gift to the existing members and in case of their refusal to accept the offer, such shares may be transferred to any other person, as proposed by the transferor member, with the approval of the Board of Directors.

DIRECTORS

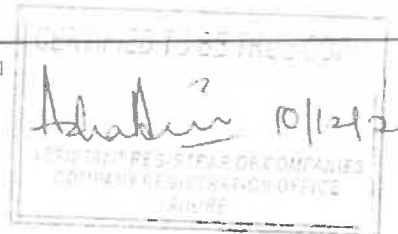
4. The number of directors shall not be less than two or a higher number as fixed under the provisions of the Act. The following persons shall be the first directors of the Company and shall hold the office upto the date of First Annual General Meeting:

1. **Mian Amer Mahmood**
2. **Sohail Afzal**

We, the several persons whose names and addresses are subscribed below, are desirous of being formed into a company, in pursuance of these articles of association, and we respectively agree to take the number of shares in the capital of the company set opposite our respective names:

Name and surname (present & former) in full (in Block Letters)	NIC No. (in case of foreigner. Passport No)	Father's/ Husband's Name in full	Nationality (ies) with any former Nationality	Occupation	Usual residential address in full or the registered principal office address for a subscriber other than natural person	Number of shares taken by each subscriber (in figures and words)	Signatures
MIAN AMER MAHMOOD	35202-1967706-3	S/O MIAN ZAHOR UL-HAQ	Pakistani	Business	36-E, Model Town, Lahore	9,900 (Nine Thousand Nine Hundred Only)	
SOHAIL AFZAL	35202-7251227-9	S/O MUHAMMAD AFZAL	Pakistani	Business	28-C, Model Town, Lahore	100 (One Hundred Only)	
Total number of shares taken (in figures and words)						10,000 (Ten Thousand Only)	

Dated the 22nd day of November, 2021



Form - A
RevisedTHE COMPANIES ACT, 2017
THE COMPANIES (GENERAL PROVISIONS AND FORMS) REGULATIONS, 2018

[Section 130(1) and Regulation 4]

ANNUAL RETURN OF COMPANY HAVING SHARE CAPITAL

PART - I

(Please complete in typescript or in bold block capitals)

Securities & Exchange
Commission of Pakistan
Form No.

1.1 CUIIN (Registration Number)

0 1 4 3 8 8 8

04 AUG 2021

1.2 Name of the Company

LNG Easy (Private) Limited

OFFICE KARACHI

1.3 Fee Payment Details 1.3.1 Challan No.

1.3.2 Amount

1.4 Form A made up to

1 3

0 4

2 0 2 1

1.5 Date of AGM

1 3

0 4

2 0 2 1

PART - II

Section - A

2.1 Registered Office Address:

Office # 726, 7th Floor, Executive Towers, Dolman Mall, Clifton
Karachi.

2.2 Email Address:

khanjee106@hotmail.com

2.3 Office Tel. Number:

2.4 Office Fax Number:

2.5 Principal line of business

Trading - Allied (Other)

2.6 Mobile No. of Authorised officer (Chief
Executive / Director / Company Secretary /
Chief Financial Officer)

03225160805



2.7 Authorised Share Capital

Classes and kinds of Shares	No. of Shares	Amount	Face Value
Ordinary Shares	20,000,000	200,000,000	Rs.10

2.8 Paid Up Share Capital

Classes and kinds of Shares	No. of Shares	Amount	Face Value
Ordinary Shares	3,000,000	30,000,000	Rs.10

2.9 Particulars of the holding / subsidiary company, if any

Name of company	Holding / Subsidiary	% of shares held
--	--	--

2.10 Chief Executive Officer

Name	Yasir Hamid												
Address	House No. 291, Main Peshawar Road Rawalpindi Islamabad.												
NIC No.	3	7	4	0	5	8	3	0	5	2	7	9	7

2.11 Chief Financial Officer

Name													
Address													
NIC No.													

2.12 Secretary

Name	Farooq Mehboob												
Address	65/1, 4th Street Phase - V, Defence Housing Authority, Karachi												
NIC No.	4	2	0	0	0	0	5	3	6	3	5	4	7

2.13 Legal Advisor

Name	--												
Address	--												
NIC No.													

2.14 Particulars of Auditor(s)

Name	Riaz Ahmad Saqib Gohar and Co.												
	5 - Nasim CHS Major Nazir Bhatti Road Off Shaheed e Millat Road Karachi.												

2.15 Particulars of Share Registrar (if applicable)

Name													
Address													
e-mail													



Section - B

2.16 List of Director as on the date annual return is made

S.No.	Name	Residential Address	Nationality	NIC No. (Passport No. if foreigner)												Date of appointment or election						
1	He Yi Yong	116 Kim Seng Road # 28-05 Singapore N/A Singapore	Singapore	E	7	0	4	1	1	2	9	D					1	3	0	4	2	1
2	Yasir Hamid	House No. 291, Main Peshawar Road Rawalpindi.	Pakistani	3	7	4	0	5	8	3	0	5	2	7	9	7	1	3	0	4	2	1
3	Hans Jacob	4 Berkshire Road Singapore 119887 Singapore N/A Norway	Norway	4	2	0	0	0	0	4	5	0	9	0	2	6	1	3	0	4	2	1

2.17 List

List																	
S. #	Folio #	Name	Address	Pakistani	No of shares hold / Debenture	NIC No. (Passport No. if foreigner)											
Members																	
1		He Yi Yong	116 Kim Seng Road # 28-05 Singapore N/A Singapore	Pakistani	1	4	2	0	0	0	0	5	2	0	5	5	6
2		Yasir Hamid	House No. 291, Main Peshawar Road Rawalpindi.	Pakistani	540,000	4	2	0	0	0	0	4	5	0	9	0	2
3		Hans Jacob	4 Berkshire Road Singapore 119887 Singapore N/A Norway	Norway	1	4	2	0	0	0	0	4	5	0	9	0	2
4		Hans Jacob	4 Berkshire Road Singapore 119887 Singapore N/A Norway	Pakistani	2,459,998	4	2	0	0	0	0	4	5	0	9	0	2
		M/s. LNG Easy PTE Ltd	12 Tuas Avenue 1, Singapore 639497	Total	3,000,000												
Debenture holders																	

Use separate sheet, if necessary

2.18 Transfer of shares (debentures) since last Form A was made

S.#	Name of Transferor	Name of Transferee	Number of shares transferred	Date of registration of transfer
Members				
	M/s. LNG Easy PTE Ltd	Yasir Hamid	539,999	13/04/2021
Debenture holders				

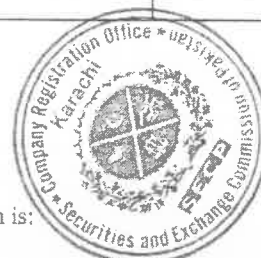
Use separate sheet, if necessary

PART - III

3.1 Declaration:

I do hereby solemnly; and sincerely declare that the information provided in the form is:

- true and correct to the best of my knowledge, in consonance with the record as maintained by the Company and nothing has been concealed; and
- hereby reported after complying with and fulfilling all requirements under the relevant provisions of law, rules, regulations, directives, circulars and notifications whichever is applicable.




{-4-}

3.2 Name of Authorized Officer with designation /
Authorized Intermediary

Shaaf Abdul Aziz Mehboob

Director / Chief Executive

3.3 Signatures



3.4 Date

Day		Month		Year			
1	3	0	4	2	0	2	1

INSTRUCTIONS FOR FILLING FORM - A

1. The Form shall be made upto the date of last AGM of the Company or the last date of the calendar year where no AGM is held during the year.
2. Under S. No. 2.17 above, the aggregate number of shares held by each member should be stated.
3. When the shares are of different classes the columns should be subdivided so that the number of each class held, is shown separately against S. Nos. 2.7, 2.8 and 2.17.
4. If the space provided in the Form is insufficient, the required information should be listed in a separate statement attached to this return which should be similarly signed.
5. In case a body corporate is a member, registration number may be mentioned instead of NIC number.
6. In case of foreign nationals, indicate "passport number" in the space provided for "NIC No." Pakistani nationals will only indicate "NIC No."
7. This form is to be filed within 30 days of the date indicated in S.No. 1.4.

Certified to be True Copy
Deputy Registrar of Companies



Certified to be True Copy
Deputy Registrar of Companies
Date: 14/2/2023

THE COMPANIES ACT, 2017
THE COMPANIES (GENERAL PROVISIONS AND FORMS) REGULATIONS, 2018
(Section 197 and Regulations 4 and 20)
PARTICULARS OF DIRECTORS AND OFFICERS, INCLUDING THE CHIEF EXECUTIVE,
SECRETARY, CHIEF FINANCIAL OFFICER, AUDITORS AND LEGAL ADVISER OR OF
ANY CHANGE THEREIN

FORM 29

PART-I

1.1 CUIN (Incorporation Number)	0143868
1.2 Name of Company	LNG EASY (PRIVATE) LIMITED
1.3 Fee Payment Details	
1.3.1 Chalan Number	E-2021-81365
1.3.2 Amount	3000.0

PART-II

2. Particulars:

2.1. New Appointment/Election

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** * (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/ other) (j)
Riaz Ahmad Saqib Gohar and Co			5 - Nasim CHS Major Nazir Bhatti Road Off Shaheed e Millet Road Karachi.	Auditor	Pakistan	Chartered Accountants	28/02/2020	Appointed	

2.2. Ceasing of Officer/Retirement/Resignation

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** * (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/ other) (j)

2.3. Any other change in particulars relating to columns (a) to (g) above

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** * (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/ other) (j)

* In the case of a firm, the full name, address and above mentioned particulars of each partner, and the date on which each became a partner.

** In case the nationality is not the nationality of origin, provide the nationality of origin as well.

*** Also provide particulars of other directorships or offices held, if any.

**** In case of resignation of a director, the resignation letter and in case of removal of a director, member's resolution be attached

PART-III

3.1 Declaration:

I do hereby solemnly, and sincerely declare that the information provided in the form is:

(i) true and correct to the best of my knowledge, in consonance with the record as maintained by the Company and nothing has been concealed and

(ii) hereby reported after complying with and fulfilling all requirements under the relevant provisions of law, rules, regulations, directives, circulars and notifications whichever is applicable.

3.2 Name of Authorized Officer with designation/ Authorized Intermediary

Yasir Hamid Chief Executive

3.3 Signature

Electronically signed by Yasir Hamid

3.4 Registration No of Authorized Intermediary, if applicable

25/05/2021

3.5 Date (DD/MM/YYYY)

Certified to be True Copy
Deputy Registrar of Companies
Date: 25/05/2021



Inc. Form - II

COMPANIES (INCORPORATION) REGULATIONS, 2017
[See Section 16 of the Act and Regulation 5]

APPLICATION FOR COMPANY INCORPORATION

PART - I

1.1 Name of the Company	LNG EASY (PRIVATE) LIMITED		
1.2 Fee Payment Details	1.2.1 Challan No	E-2019-1145828	
	1.2.2. Challan Amount (Rs.)	600.0	

PART - II

Section - A - Company Information

2.1 Correspondence Address*				
City	District	Province		
Telephone Number	Email Address			
Mobile Number				

* Information regarding Correspondence address is to be provided only if company does not have a place at its registered office at the time of incorporation of the company

2.2 Registered office Address, if any	Office # 726, 7th Floor, Executive Towers, Dolman Mall, Clifton Saddar Town Sindh			
City	District	Province	Sindh	
Telephone Number	Website (if any)			
Mobile Number	Email Address		khanjee106@hotmail.com	

2.3 Principal line of business (Brief object as per clause 3(i) of the Memorandum may be mentioned)

--TRADING - ALLIED (OTHER)

Section - B - Capital Structure

	Class / Kind	Face Value	No of Shares	Total Amount
2.4 Authorised Capital	Ordinary	10	20000000	200000000
2.5 Paid Up Capital	Ordinary	10	3000000	30000000

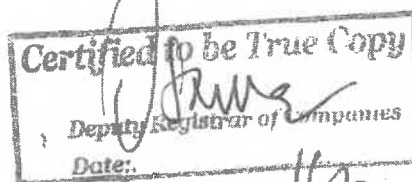
Section - C - Special Business Information*

(Applicable in case of Banking Company, Non-banking Finance Company, Insurance company, Modaraba management company, Stock Brokerage business, forex, real estate business, managing agency, business of providing the services of security guards and any other business restricted under any other law or as may be notified by the commission)

2.6 Nature of business in case of specialized business requiring licence / permission / approval (please specify and also attach NOC / approval of the relevant authority)

N/A

*Additional documents will be required by the registrar)





Section - D - Company subscribers, directors, chief executive officer and in case of single member company, nominee

2.7 State Number of directors fixed by subscribers:

(Please note that as per law a company must have minimum director as follows:)

Kind of company	Minimum number of directors required by law	No. of proposed directors
Single Member Company	01	
Private Limited Company	02	3
Public Limited Company	03	

2.8 Details of subscribers, directors and chief executive officer *

Name	Father/Husband Name	NIC/Passport No/NICOP	**Incorporation/Registration No	Nationality	***Occupation	Residential/Registered office address	NTN	Designation (Director/Subscrber/CEO) Please specify	No of shares subscribed (for subscriber)	****Signatures
LNG Easy Pte. Ltd through LNG Easy Pte Ltd Through Nominee Hans Jacob Hvide	S/O Wollert Jacob Hvide	28367438	201611232H	Singapore		4 Berkshire Road, Singapore N/A Singapore		Subscriber (Company)	2999997	Electronically signed by LNG Easy
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Director And Subscriber	1	Electronically signed by Yasir Hamid
Hans Jacob	S/O Wollert August Hvide	28367438		Norway		4 Berkshire Road Singapore 113987 Singapore N/A Norway		Director And Subscriber	1	Electronically signed by Hans Jacob
He Yi Yong	S/O He Gang	E7041129D		Singapore		116 Kim Seng Road # 28-05 Singapore N/A Singapore		Director And Subscriber	1	Electronically signed by He Yi Yong
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Chief Executive		

*Add details as applicable

** Applicable on subscribers other than natural persons

*** Please also mention names of other companies where directorship is held.

**** Signature of subscribers and consent to act as director or chief executive as the case may be. In case of online submission, the document will be signed electronically

2.9 Details of Nominee (only in case of single member company. Nominee shall not be a person other than relatives of the member - namely, a spouse, father, mother, brother, sister and son or daughter)

Name of Nominee	
NIC of Nominee	
Residential address of Nominee	
Telephone number of Nominee	
Email address of Nominee	



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Page 4 of 6

Email address of Nominee

Relationship of Nominee with subscriber

Signature of nominee



Section - E - If the company intends to adopt tables contained in First Schedule to the Companies Act, 2017 (XIX of 2017) as its articles of association

- ☒ Table A- Part I (Articles of association of company limited by shares)
☐ Table A- Part II (Articles of association of single member company limited by shares)

Section - F - The company limited by shares in case it has not adopted articles contained in First Schedule to the Act company limited by guarantee and unlimited company shall attach the articles of association.

PART- III

Declaration under section 16

3.1 Declarant's Name	<div style="border: 1px solid black; padding: 2px;">Mr Yasir Hamid</div>
3.2 Declarant Profession / Designation	<input type="checkbox"/> Authorized Intermediary <input checked="" type="checkbox"/> a person named in the articles as Director of the proposed company
3.3 Declaration	<div style="border: 1px solid black; padding: 5px;"> I do hereby solemnly and sincerely declare that: a) I have been authorized as declarant by the subscribers; b) all the requirements of the Companies Act, 2017, and the regulations made there under in respect of matters precedent to the registration of the said Company and incidental thereto have been complied with c) I make this solemn declaration conscientiously believing the same to be true. </div>
3.4 Declarant Signature	<div style="border: 1px solid black; height: 20px;"></div>
3.5 Registration No of authorized intermediary, if applicable	<div style="border: 1px solid black; height: 20px;"></div>
3.6 Date(dd/mm/yyyy)	<div style="border: 1px solid black; padding: 2px;">13/12/2019</div>

ENCLOSURES

- (i) Original paid bank challan evidencing payment of fee;
 (ii) Memorandum of Association;
 (iii) Articles of Association, where applicable;
 (iv) Copies of valid CNIC/NICOP of the subscribers/directors/chief executive officer or copy of Passport in case of a foreigner;
 (v) Copy of valid CNIC/NICOP of Nominee only in case of single member company or copy of Passport in case of a foreigner;
 (vi) Copy of valid CNIC of witness in case of physical filing;
 (vii) NOC/Letter of Intent/ License (if any) of the relevant regulatory authority in case of specialized business;
 (viii) Authority letter for filing of documents for the proposed company on behalf of the subscribers as per requirement of clause (vi) of sub-regulation (2) of regulation 5.
 (ix) Copy of valid CNIC/Passport of person duly authorized by the Board of directors of a body corporate which is a subscriber. Further, along with copy of Board resolution along with and attendance sheet duly authorizing the representative. In case of a subscriber which is a limited liability partnership, copy of valid NIC/ Passport of designated partner empowered to act as such, along with copy of instrument empowering him;
 (x) In case the subscriber is a foreign company or a foreign body corporate, the profile of the company, detail of its directors, their nationality and country of origin, certified copy of its charter, statute or memorandum and articles etc.
 (xi) In case of foreign subscriber, officer, an undertaking on stamp paper of requisite value duly signed, notarized and witnessed to the effect that in case name of subscriber/officer is not security cleared by MoI, the subscriber/officer and the company, shall take immediate steps for replacement and shall transfer shares if any, held by the subscriber.



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Inc. Form - II

COMPANIES (INCORPORATION) REGULATIONS, 2017
[See Section 16 of the Act and Regulation 5]

APPLICATION FOR COMPANY INCORPORATION

PART - I

1.1 Name of the Company	LNG EASY (PRIVATE) LIMITED		
1.2 Fee Payment Details	1.2.1 Challan No	E-2019-1145628	
	1.2.2. Challan Amount (Rs.)	600 0	

PART - II

Section - A - Company Information

2.1 Correspondence Address*				
City	District	Province		
Telephone Number	Email Address			
Mobile Number				

* Information regarding Correspondence address is to be provided only if company does not have a place at its registered office at the time of incorporation of the company

2.2 Registered office Address, if any	Office # 726, 7th Floor, Executive Towers, Dolman Mall, Clifton Saddar Town Sindh			
City	Saddar Town	District	KARACHI SOUTH	Province Sindh
Telephone Number	0213			
Mobile Number	03452284407			
	Email Address 106@hotmail.com			

2.3 Principal line of business (Brief object as per clause 3(i) of the Memorandum may be mentioned)

--TRADING - ALLIED (OTHER)

Section - B - Capital Structure

	Class / Kind	Face Value	No. of Shares	Total Amount
2.4 Authorised Capital	Ordinary	10	20000000	200000000
2.5 Paid Up Capital	Ordinary	10	3000000	30000000

Section - C - Special Business Information*

(Applicable in case of Banking Company, Non-banking Finance Company, Insurance company, Modaraba management company, Stock Brokerage business, forex, real estate business, managing agency, business of providing the services of security guards and any other business restricted under any other law or as may be notified by the commission)

2.6 Nature of business in case of specialized business requiring licence / permission / approval (please specify and also attach NOC / approval of the relevant authority)

N/A

*(Additional documents will be required by the registrar)



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THE COMPANIES ACT, 2017
THE COMPANIES (GENERAL PROVISIONS AND FORMS) REGULATIONS, 2018
 [Section 197 and Regulations 4 and 20]
**PARTICULARS OF DIRECTORS AND OFFICERS, INCLUDING THE CHIEF EXECUTIVE,
 SECRETARY, CHIEF FINANCIAL OFFICER, AUDITORS AND LEGAL ADVISER OR OF
 ANY CHANGE THEREIN**

FORM 29

PART-I

1.1 CUIN (Incorporation Number)

1.2 Name of Company

1.3 Fee Payment Details

1.3.1 Challan Number 1.3.2 Amount

2. Particulars:**PART-II****2.1. New Appointment/Election**

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** * (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/ other) (j)
Riaz Ahmad Saqib Gohar and Co			5 - Nasim CHS Major Nazir Bhatti Road Off Shaheed e Millat Road Karachi.	Auditor	Pakistan	Chartered Accountants	28/02/2020	Appointed	

2.2. Ceasing of Officer/Retirement/Resignation

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** * (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/ other) (j)

2.3. Any other change in particulars relating to columns (a) to (g) above

Present Name in Full (a)	NIC No. or Passport No. in case of Foreign National (b)	Father / Husband Name (c)	Usual Residential Address (d)	Designation (e)	Nationality** (f)	Business Occupation** ** (if any) (g)	Date of Present Appointment or Change (h)	Mode of Appointment / change / any other remarks (i)	Nature of directorship (nominee/indepen- dent/additional/oth- er) (j)

* In the case of a firm, the full name, address and above mentioned particulars of each partner, and the date on which each became a partner.

** In case the nationality is not the nationality of origin, provide the nationality of origin as well

*** Also provide particulars of other directorships or offices held, if any.

**** In case of resignation of a director, the resignation letter and in case of removal of a director, member's resolution be attached

PART-III**3.1 Declaration:**

I do hereby solemnly, and sincerely declare that the information provided in the form is:

(i) true and correct to the best of my knowledge, in consonance with the record as maintained by the Company and nothing has been concealed and

(ii) hereby reported after complying with and fulfilling all requirements under the relevant provisions of law, rules, regulations, directives, circulars and notifications whichever is applicable.

3.2 Name of Authorized Officer with designation/ Authorized Intermediary

Yasir Hamid

Chief Executive

3.3 Signature

Electronically signed by Yasir Hamid

3.4 Registration No of Authorized Intermediary, if applicable

3.5 Date (DD/MM/YYYY)

25/05/2021

Certified to be True Copy
[Signature]
Deputy Registrar of Companies
 Date: *[Signature]*





Inc. Form - II

COMPANIES (INCORPORATION) REGULATIONS, 2017
[See Section 16 of the Act and Regulation 5]

APPLICATION FOR COMPANY INCORPORATION

PART-I

1.1 Name of the Company	LNG EASY (PRIVATE) LIMITED	
1.2 Fee Payment Details	1.2.1 Challan No	E-2019-1145828
	1.2.2. Challan Amount (Rs.)	600.0

PART-II

Section - A - Company Information

2.1 Correspondence Address*				
City	District	Province		
Telephone Number	Email Address			
Mobile Number				

* Information regarding Correspondence address is to be provided only if company does not have a place at its registered office at the time of incorporation of the company

2.2 Registered office Address, if any	Office # 726, 7th Floor, Executive Towers, Dolman Mall, Clifton Saddar Town Sindh			
City	District	Province		
Telephone Number	Website (if any)			
Mobile Number	Email Address			

2.3 Principal line of business (Brief object as per clause 3(l) of the Memorandum may be mentioned)	--TRADING - ALLIED (OTHER)
---	----------------------------

Section - B - Capital Structure

	Class / Kind	Face Value	No of Shares	Total Amount
2.4 Authorised Capital	Ordinary	10	20000000	200000000
2.5 Paid Up Capital	Ordinary	10	3000000	30000000

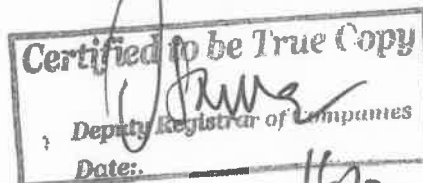
Section - C - Special Business Information*

(Applicable in case of Banking Company, Non-banking Finance Company, Insurance company, Modaraba management company, Stock Brokerage business, forex, real estate business, managing agency, business of providing the services of security guards and any other business restricted under any other law or as may be notified by the commission)

2.6 Nature of business in case of specialized business requiring licence / permission / approval (please specify and also attach NOC / approval of the relevant authority)

N/A

*Additional documents will be required by the registrar





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Section - D - Company subscribers, directors, chief executive officer and in case of single member company, nominee.

2.7 State Number of directors fixed by subscribers:

[Please note that as per law a company must have minimum director as follows:]

Kind of company	Minimum number of directors required by law	No. of proposed directors
Single Member Company	01	
Private Limited Company	02	3
Public Limited Company	03	

2.8 Details of subscribers, directors and chief executive officer *

Name	Father/Husband Name	NIC/Passport No/NICOP	**Incorporation/Registration No	Nationality	***Occupation	Residential/Registered office address	NTN	Designation (Director/Subscriber/CEO) Please specify	No of shares subscribed (for subscriber)	****Signatures
LNG Easy Pte. Ltd through LNG Easy Pte Ltd Through Nominee Hans Jacob Hvide	S/O Wollert Jacob Hvide	28367438	201611232H	Singapore		4 Berkshire Road, Singapore N/A Singapore		Subscriber (Company)	2999897	Electronically signed by LNG Easy Pte Ltd
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Director And Subscriber	1	Electronically signed by Yasir Hamid
Hans Jacob	S/O Wollert August Hvide	28367438		Norway		4 Berkshire Road Singapore 119887 Singapore N/A Norway		Director And Subscriber	1	Electronically signed by Hans Jacob
He Yi Yong	S/O He Gang	E7041129D		Singapore		116 Kim Seng Road # 28-05 Singapore N/A Singapore		Director And Subscriber	1	Electronically signed by He Yi Yong
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Chief Executive		

*Add details as applicable

** Applicable on subscribers other than natural persons

***Please also mention names of other companies where directorship is held.

**** Signature of subscribers and consent to act as director or chief executive as the case may be. In case of online submission, the document will be signed electronically

2.9 Details of Nominee (only in case of single member company- Nominee shall not be a person other than relatives of the member - namely, a spouse, father, mother, brother, sister and son or daughter)

Name of Nominee	<input type="text"/>
NIC of Nominee	<input type="text"/>
Residential address of Nominee	<input type="text"/>
Telephone number of Nominee	<input type="text"/>
Email address of Nominee	<input type="text"/>



Email address of Nominee	<input type="text"/>
Relationship of Nominee with subscriber	<input type="text"/>
Signature of nominee	<input type="text"/>



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Section - E - If the company intends to adopt tables contained in First Schedule to the Companies Act, 2017 (XIX of 2017) as its articles of association

- ☒ Table A- Part I (Articles of association of company limited by shares)
- ☐ Table A- Part II (Articles of association of single member company limited by shares)

Section - F - The company limited by shares in case it has not adopted articles contained in First Schedule to the Act company limited by guarantee and unlimited company shall attach the articles of association.

PART- III

Declaration under section 16

3.1 Declarant's Name

Mr Yasir Hamid

3.2 Declarant Profession / Designation

- ☐ Authorized Intermediary
- ☒ a person named in the articles as Director of the proposed company

3.3 Declaration

I do hereby solemnly and sincerely declare that:

- a) I have been authorized as declarant by the subscribers;
- b) all the requirements of the Companies Act, 2017, and the regulations made there under in respect of matters precedent to the registration of the said Company and incidental thereto have been complied with
- c) I make this solemn declaration conscientiously believing the same to be true.

3.4 Declarant Signature

3.5 Registration No of authorized intermediary, if applicable

3.6 Date(dd/mm/yyyy)

13/12/2019

ENCLOSURES

- (i) Original paid bank challan evidencing payment of fee;
- (ii) Memorandum of Association;
- (iii) Articles of Association, where applicable;
- (iv) Copies of valid CNIC/NICOP of the subscribers/directors/chief executive officer or copy of Passport in case of a foreigner;
- (v) Copy of valid CNIC/NICOP of Nominee only in case of single member company or copy of Passport in case of a foreigner;
- (vi) Copy of valid CNIC of witness in case of physical filing;
- (vii) NOC/Letter of Intent/ License (if any) of the relevant regulatory authority in case of specialized business;
- (viii) Authority letter for filing of documents for the proposed company on behalf of the subscribers as per requirement of clause (vi) of sub-regulation (2) of regulation 5.
- (ix) Copy of valid CNIC/Passport of person duly authorized by the Board of directors of a body corporate which is a subscriber. Further, along with copy of Board resolution along with and attendance sheet duly authorizing the representative. In case of a subscriber which is a limited liability partnership, copy of valid NIC/ Passport of designated partner empowered to act as such, along with copy of instrument empowering him;
- (x) In case the subscriber is a foreign company or a foreign body corporate, the profile of the company, detail of its directors, their nationality and country of origin, certified copy of its charter, statute or memorandum and articles etc.
- (xi) In case of foreign subscriber/ officer, an undertaking on stamp paper of requisite value duly signed, notarized and witnessed to the effect that in case name of subscriber/officer is not security cleared by MoI, the subscriber/officer and the company, shall take immediate steps for replacement and shall transfer shares if any, held by the subscriber.





pany subscribers, directors, chief executive officer and in case of single member company, nominee

State Number of directors fixed by subscribers;
Please note that as per law a company must have minimum director as follows:

Kind of company	Minimum number of directors required by law	No. of proposed directors
Single Member Company	01	
Private Limited Company	02	3
Public Limited Company	03	

2.8 Details of subscribers, directors and chief executive officer *

Name	Father/Husband Name	NIC/Passport No./NICOP	**Incorporation/Registration No	Nationality	***Occupation	Residential/Registered office address	NTN	Designation (Director/Subscriber/CEO) Please specify	No of shares subscribed (for subscriber)	****Signatures
LNG Easy Pte. Ltd through LNG Easy Pte Ltd Through Nominee Hans Jacob Hvide	S/O Wollert Jacob Hvide	28367438	201611232H	Singapore		4 Berkshire Road, Singapore N/A Singapore		Subscriber (Company)	2999997	Electronically signed by LNG Easy Pte Ltd
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Director And Subscriber	1	Electronically signed by Yasir Hamid
Hans Jacob	S/O Wollert August Hvide	28367438		Norway		4 Berkshire Road Singapore 119887 Singapore N/A Norway		Director And Subscriber	1	Electronically signed by Hans Jacob
He Yi Yong	S/O He Gang	E7041129D		Singapore		116 Kim Seng Road # 28-05 Singapore N/A Singapore		Director And Subscriber	1	Electronically signed by He Yi Yong
Yasir Hamid	S/O Asim Hamid	3740583052797		Pakistan		House No. 291, Main Peshawar Road Rawalpindi Islamabad Capital Territory		Chief Executive		

*Add details as applicable

** Applicable on subscribers other than natural persons

***Please also mention names of other companies where directorship is held.

**** Signature of subscribers and consent to act as director or chief executive as the case may be. In case of online submission, the document will be signed electronically

2.9 Details of Nominee (only in case of single member company- Nominee shall not be a person other than the subscriber, namely, a spouse, father, mother, brother, sister and son or daughter)

Name of Nominee

NIC of Nominee

Residential address of Nominee

Telephone number of Nominee

Email address of Nominee



Email address of Nominee

Relationship of Nominee with subscriber

Signature of nominee



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2 - If the company intends to adopt tables contained in First Schedule to the Companies Act, 2017 (XIX of 2017),
Articles of association

- ☒ Table A- Part I (Articles of association of company limited by shares)
☐ Table A- Part II (Articles of association of single member company limited by shares)

Section - F - The company limited by shares in case it has not adopted articles contained in First Schedule to the Act company
limited by guarantee and unlimited company shall attach the articles of association.

PART- III

Declaration under section 16

3.1 Declarant's Name	<input type="text" value="Mr Yasir Hamid"/>
3.2 Declarant Profession / Designation	<input type="checkbox"/> Authorized Intermediary <input checked="" type="checkbox"/> a person named in the articles as Director of the proposed company
3.3 Declaration	<div style="border: 1px solid black; padding: 5px;"> I do hereby solemnly and sincerely declare that: a) I have been authorized as declarant by the subscribers; b) all the requirements of the Companies Act, 2017, and the regulations made there under in respect of matters precedent to the registration of the said Company and incidental thereto have been complied with; c) I make this solemn declaration conscientiously believing the same to be true. </div>
3.4 Declarant Signature	<input type="text"/>
3.5 Registration No of authorized intermediary, if applicable	<input type="text"/>
3.6 Date(dd/mm/yyyy)	<input type="text" value="13/12/2018"/>

ENCLOSURES

- (i) Original paid bank challan evidencing payment of fee;
 (ii) Memorandum of Association;
 (iii) Articles of Association, where applicable;
 (iv) Copies of valid CNIC/NICOP of the subscribers/directors/chief executive officer or copy of Passport in case of a foreigner;
 (v) Copy of valid CNIC/NICOP of Nominee only in case of single member company or copy of Passport in case of a foreigner;
 (vi) Copy of valid CNIC of witness in case of physical filing;
 (vii) NOC/Letter of Intent/ License (if any) of the relevant regulatory authority in case of specialized business;
 (viii) Authority letter for filing of documents for the proposed company on behalf of the subscribers as per requirement of clause (vi) of sub-regulation (2) of regulation 5;
 (ix) Copy of valid CNIC/Passport of person duly authorized by the Board of directors of a body corporate which is a subscriber. Further, along with copy of Board resolution along with and attendance sheet duly authorizing the representative. In case of a subscriber which is a limited liability partnership, copy of valid NIC/ Passport of designated partner empowered to act as such, along with copy of instrument empowering him;
 (x) In case the subscriber is a foreign company or a foreign body corporate, the profile of the company, detail of its directors, their nationality and country of origin, certified copy of its charter, statute or memorandum and articles etc.
 (xi) In case of foreign subscriber/ officer, an undertaking on stamp paper of requisite value duly signed, notarized and witnessed to the effect that in case name of subscriber/officer is not security cleared by MoI, the subscriber/officer and the company, shall take immediate steps for replacement and shall transfer shares if any, held by the subscriber.



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Certified to be True Copy

Additional Joint Registrar of Companies





LNG Easy Private Limited

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CERTIFIED TRUE COPY OF

RESOLUTION PASSED AT THE BOARD OF DIRECTORS MEETING HELD ON
JUNE 03, 2022

RESOLVED THAT

Subsequent to the issuance of Provisional Licence for LNG Virtual Pipeline Project by OGRA, LNG Easy (Private) Limited's management be and is hereby authorized to further develop the project for import and supply of small-scale LNG Cargos in ISO Containers/Cryogenic Browsers through LNG bulk breaking operations at Karachi port using MFP to fill ISO Containers/Cryogenic Browsers for further distribution mainly to Off-Grid customers.

Further Mr. Yasir Hamid, Chief Executive Officer of the Company, is authorized to submit application to OGRA for issuance of OGRA LNG Construction/Operation Licence for Virtual Pipeline Project and coordinate with OGRA in all matters related to this application including preparation, signing and submission of any additional documents required by OGRA in this regard.

Resolution No: 24

Dated: June 03, 2022

Yasir Hamid

Hans Jacob Hvile

He Yi Yong

LNG Easy (Pvt) Limited
Head Office 726, 7th Floor, Executive Tower
Dolmen Clifton, Karachi. +92-21-35826274-5

Partner Office 12 Tuas Avenue 1
Singapore 639497

www.lngeasy.com

ATTESTED
S. RIZWAN ADVOCATE
B.A.L.L.B. NOTARY PUBLIC
KARACHI - PAKISTAN





LNG Easy Pte Ltd

12 Tuas Avenue 1
Singapore 639497
Email: projects@lнгеasy.com

30th August 2022

Oil & Gas Regulatory Authority of Pakistan,

Integrated OGRA LNG License for
Virtual Pipeline Project

Dear Sir,

Letter of Authorization

We, the undersigned, hereby authorize LNG Easy (Private) Limited (REG No. 0143888) to act on our behalf to submit application for Integrated LNG License for Virtual Pipeline Project with Oil & Gas Regulatory Authority of Pakistan.

Yours Sincerely,

He YiYong
Director

118.—(1) If the company is wound up, the liquidator may, with the sanction of a special resolution of the company —

- (a) divide amongst the members in kind the whole or any part of the assets of the company, whether they consist of property of the same kind or not;
 - (b) set a value as the liquidator considers fair upon the property referred to in sub-paragraph (a);
 - (c) determine how the division of property is to be carried out as between the members or different classes of members; and
 - (d) vest the whole or any part of the assets of the company in trustees upon such trusts for the benefit of the contributories as the liquidator thinks fit.
- (2) No member is compelled to accept any shares or other securities on which there is any liability.

Indemnity

119. Every officer of the company is to be indemnified out of the assets of the company against any liability (other than any liability referred to in section 172B(1)(a) or (b) of the Act) incurred by the officer to a person other than the company attaching to the officer in connection with any negligence, default, breach of duty or breach of trust.

120. Every auditor is to be indemnified out of the assets of the company against any liability incurred by the auditor in defending any proceedings, whether civil or criminal, in which judgment is given in the auditor's favour or in which the auditor is acquitted or in connection with any application under the Act in which relief is granted to the auditor by the Court in respect of any negligence, default, breach of duty or breach of trust.

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Business Profile (Company) of LNG EASY PTE. LTD. (201611232H)

Date: 23/05/2022

The Following Are The Brief Particulars of :

UEN

: 201611232H

Company Name.

: LNG EASY PTE. LTD. (w.e.f.10/09/2019)

Former Name if any

: LNG LINK PTE. LTD.

Incorporation Date.

: 27/04/2016

Company Type

: PRIVATE COMPANY LIMITED BY SHARES

Status

: Live Company

Status Date

: 27/04/2016

Principal Activities

Activities (I)

: WHOLESALE OF FUELS AND RELATED PRODUCTS (46610)

Description

: LIQUIFIED NATURAL GAS TRADING

Activities (II)

: SHIPPING COMPANIES, INCLUDING CHARTERING OF SHIPS AND BOATS WITH CREW (FREIGHT) (50021)

Description

Capital

Issued Share Capital (AMOUNT)	Number of Shares *	Currency	Share Type
1380000	1380000	SINGAPORE, DOLLARS	ORDINARY

Number of Shares includes number of Treasury Shares

Paid-Up Capital (AMOUNT)	Number of Shares	Currency	Share Type
1380000		SINGAPORE, DOLLARS	ORDINARY

COMPANY HAS THE FOLLOWING ORDINARY SHARES HELD AS TREASURY SHARES

Number Of Shares	Currency
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Authentication No. : V22392753C

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Business Profile (Company) of LNG EASY PTE. LTD. (201611232H)

Date: 23/05/2022

Registered Office Address	:	12 TUAS AVENUE 1 SINGAPORE (639497)
Date of Address	:	27/04/2016
Date of Last AGM	:	22/11/2021
Date of Last AR	:	24/11/2021
FYE As At Date of Last AR	:	31/12/2020

Audit Firms

NAME

PRIME ACCOUNTANTS LLP

Charges

Charge No.	Date Registered	Currency	Amount Secured	Chargee(s)
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Officers/Authorised Representative(s)

Name	ID	Nationality/Citizenship	Source of Address	Date of Appointment
Address		Position Held		
HANS JACOB HVIDE	F1687278N	NORWEGIAN	ACRA	27/04/2016
4 BERKSHIRE ROAD SINGAPORE (119887)		Director		
LEE KENG MUN	S1686271A	SINGAPORE CITIZEN	ACRA	20/05/2022
3 SALAM WALK KEW PLACE SINGAPORE (467151)		Director		
HE YIYONG	S2682088Z	SINGAPORE CITIZEN	ACRA	27/04/2016
116 KIM SENG ROAD #28-05 THE TRILLIUM SINGAPORE (239434)		Director		
KANG LYNA	S2639576C	SINGAPORE CITIZEN	OSCARS	27/04/2016
37 HINDHEDE WALK #04-04 SOUTHAVEN II SINGAPORE (587970)		Secretary		

Authentication No. : V22392753C